FORM 10-Q
[ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 1996

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES exchange act OF 1934 For the transition period from $\qquad$ to

Commission file number 0-7154

QUAKER CHEMICAL CORPORATION
(Exact name of Registrant as specified in its charter)

Pennsylvania
(State or other jurisdiction of incorporation or organization)

23-0993790
(I.R.S. Employer Identification No.)

Elm and Lee Streets, Conshohocken, Pennsylvania 19428-0809
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code 610-832-4000
Not Applicable
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

APPLICABLE ONLY TO CORPORATE ISSUERS: Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock
Outstanding on November 7, 1996 8,566,401

PART I. FINANCIAL INFORMATION
QUAKER CHEMICAL CORPORATION AND CONSOLIDATED SUBSIDIARIES

CONDENSED FINANCIAL INFORMATION

The following condensed financial statements are filed as part of this quarterly report on Form 10-Q:

Consolidated Balance Sheet at September 30, 1996 and
December 31, 1995
Consolidated Statement of Operations for the nine months ended September 30, 1996 and 1995

Consolidated Statement of Operations for the three months ended September 30, 1996 and 1995

Consolidated Statement of Cash Flows for the nine months ended September 30, 1996 and 1995.

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NOTE TO CONDENSED FINANCIAL INFORMATION
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The attached condensed financial information has been prepared in accordance with instructions for Form 10-Q and, therefore, does not include all financial note information which might be necessary for a fair presentation in accordance with generally accepted accounting principles. Such condensed financial information is unaudited, but in the opinion of management, includes all adjustments, consisting only of normal recurring adjustments and accruals, necessary for a fair presentation of results for the periods indicated. The net income reported for the periods should not necessarily be regarded as indicative of net income on an annualized basis (see accompanying Management's Discussion and Analysis-Consolidation Charges); however, significant variations from the results for the same period of the previous year, if any, have been disclosed in the accompanying Management's Discussion and Analysis. Certain reclassifications of prior years' data have been made to improve comparability.

## Quaker Chemical Corporation

Consolidated Balance Sheet


[^0]
## Quaker Chemical Corporation

Consolidated Balance Sheet

## （dollars in thousands）

| September 30， | December 31， |
| :---: | :---: |
| 1996 | 1995 |
| ------ |  |
| （Unaudited） | $*$ |

## Liabilities

－－－－－－－－－－

Current liabilities
Short－term borrowings，current
portion of long－term debt， notes payable and capital leases

| $\$ 25,680$ | $\$ 25,548$ |
| ---: | ---: |
| 22,354 | 20,969 |
| 1,499 | 1,473 |
| 21,176 | 12,392 |
| 3,356 | 486 |
| ------ | ----- |
| 74,065 | 60,868 |


| Long－term debt，notes payable and capital leases | 6，082 | 9，300 |
| :---: | :---: | :---: |
| Deferred income taxes | 3，274 | 2，977 |
| Accrued postretirement benefits | 8，818 | 8，809 |
| Other noncurrent liabilities | 6，898 | 6，432 |
| Total noncurrent liabilities | 25，072 | 27，518 |
| Total liabilities | 99，137 | 88，386 |
| Minority interest in equity of subsidiaries | 3，914 | 3，030 |

Shareholders＇equity

Common stock，\＄1 par value；authorized 30，000，000 shares；issued（including $\begin{array}{lll}\text { treasury shares）9，664，009 shares } & 9,664 & 9,64\end{array}$
Capital in excess of par value
Retained earnings

| 9，664 | 9，664 |
| :---: | :---: |
| 766 | 780 |
| 81，868 | 87，852 |
| （525） | （722） |
| 7，739 | 12，333 |
| 99，512 | 109，907 |
| $(17,165)$ | $(15,915)$ |
| 82，347 | 93，992 |

\＄185，398 \＄185，408
ニニニニニニニニ ニニニニニニニニ
＊Condensed from audited financial statements

| Quaker Chemical Corporation |  |  |
| :---: | :---: | :---: |
| Consolidated Statement of Operations Nine Months Ended September 30, |  |  |
|  | Unaudited (dollars in thousands except per share data) |  |
|  | 1996 | 1995 |
| Net sales | \$179, 802 | \$171,434 |
| Other income, net | 1,154 | 1,485 |
|  | 180,956 | 172,919 |
| Costs and expenses |  |  |
| Cost of goods sold | 103,862 | 102,269 |
| Selling, administrative and general expenses | 64,264 | 58,705 |
| Consolidation charges | 13,100 |  |
|  | 181,226 | 160,974 |
| (Loss) income from operations | (270) | 11,945 |
| Interest expense | $(1,476)$ | $(1,207)$ |
| Interest income | 275 | 202 |
| (Loss) income before taxes | $(1,471)$ | 10,940 |
| Taxes on income | 197 | 4,354 |
|  | $(1,668)$ | 6,586 |
| Equity in net income of associated companies | 287 | 220 |
| Minority interest in net income of subsidiaries | (176) | (321) |
| Net (loss) income | \$ $(1,557)$ | \$ 6,485 |
| Per share data: |  |  |
| Net (loss) income | (\$0.18) | \$0.74 |
| Dividends declared | \$0.515 | \$0.51 |
| Based on weighted average number of shares outstanding | 8,588,918 | 8,813,387 |


| Quaker Chemical Corporation |  |  |
| :---: | :---: | :---: |
| Consolidated Statement of Operations Three Months Ended September 30, |  |  |
|  | Unaudited (dollars in thousands except per share data) |  |
|  | 1996 | 1995 |
| Net sales | \$ 61,813 | \$ 57, 872 |
| Other income, net | 334 | 585 |
|  | 62,147 | 58,457 |
| Costs and expenses |  |  |
| Cost of goods sold | 35,672 | 34,434 |
| Selling, administrative and general expenses | 21,760 | 20,030 |
| Consolidation charges | 13,100 |  |
|  | 70,532 | 54,464 |
| (Loss) income from operations | $(8,385)$ | 3,993 |
| Interest expense | (468) | (472) |
| Interest income | 79 | 52 |
| (Loss) income before taxes | $(8,774)$ | 3,573 |
| Taxes on income | $(2,724)$ | 1,429 |
|  | $(6,050)$ | 2,144 |
| Equity in net income of associated companies | 185 | 23 |
| Minority interest in net income of subsidiaries | (16) | (68) |
| Net (loss) income | \$ $(5,881)$ | \$ 2,099 |
| Per share data: |  |  |
| Net (loss) income | (\$0.68) | \$0.24 |
| Dividends declared | 0.345 | \$0.17 |
| Based on weighted average number of shares outstanding | 8,558,223 | 8,812,074 |

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                    Quaker Chemical Corporation
                Consolidated Statement of Cash Flows
                For the Nine Months Ended September 30,
Unaudited
(dollars in thousands)
1996
            -------
                                    $ (1,557) $ 6,485
    Adjustments to reconcile net (loss) income to net
```

            Cash flows from operating activities
    Net (loss) income
    | cash provided by (used in) operating activities: |  |  |
| :---: | :---: | :---: |
| Depreciation | 4,632 | 4,722 |
| Amortization | 1,633 | 1,205 |
| Equity in net income of associated companies | (287) | (220) |
| Minority interest in earnings of subsidiaries | 176 | 321 |
| Deferred income taxes | $(2,672)$ | 15 |
| Deferred compensation and other postretirement benefits | 583 | 358 |
| Consolidation charges, net | 12,600 |  |
| Net change in repositioning liability | (764) | (859) |
| Other, net | (263) | (260) |
| Increase (decrease) in cash from changes in current assets and liabilities net of acquisitions and divestitures: |  |  |
| Accounts receivable | $(5,415)$ | $(5,055)$ |
| Inventories | 1,153 | $(2,181)$ |
| Prepaid expenses and other current assets | 1,454 | $(2,618)$ |
| Accounts payable and accrued liabilities | 7,199 | $(2,325)$ |
| Estimated taxes on income | 2,893 | 252 |
| Net cash provided by (used in) operating activities | 21,365 | (160) |
| Cash flows from investing activities |  |  |
| Dividends from associated companies | 1,158 | 59 |
| Investments in property, plant, equipment and other assets | $(4,076)$ | $(7,794)$ |
| Companies acquired excluding cash |  | $(6,628)$ |
| Investments in and advances to associated companies | $(1,073)$ | (1, 076 ) |
| Proceeds from the sale of assets Other, net | 683 | 2,000 |
| Net cash used in investing activities | $(3,308)$ | $(13,439)$ |
| Cash flows from financing activities |  |  |
| Net (decrease) increase in short-term borrowings and notes payable | 1,032 | 17,380 |
| Repayment of long-term debt, notes payable and capital leases | $(4,091)$ | $(3,501)$ |
| Dividends paid | $(4,427)$ | $(4,505)$ |
| Treasury stock issued | 323 | 143 |
| Treasury stock acquired | $(1,587)$ | (516) |
| Other, net |  | (141) |
| Net cash (used in) provided by financing activities | $(8,750)$ | 8,860 |
| Effect of exchange rate changes on cash | (818) | 160 |
| Net increase (decrease) in cash and cash equivalents | 8,489 | $(4,579)$ |
| Cash and cash equivalents at beginning of period | 7,230 | 11,345 |
| Cash and cash equivalents at end of period | \$15, 719 | \$ 6,766 |
| Supplemental cash flow information |  |  |
| Cash paid during the year for: |  |  |
| Income taxes | \$ 5,125 | \$ 4,991 |
| Interest | 1,645 | 1,404 |

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Management's Discussion and Analysis of
Financial Condition and Results of Operations

Consolidation Charges

On July 24, 1996, the Company announced its intention to implement a series of consolidation measures intended to improve manufacturing capacity utilization, responsiveness to customer needs, operating efficiencies, and financial results. The Company estimated that the actions would result in a pretax charge in the second half of 1996 in the range of $\$ 23$ million (approximately $\$ 15$ million after tax or $\$ 1.75$ per share), about two-thirds of
which would consist of non-cash items. In the third quarter of 1996, the Company recorded a pretax consolidation charge of $\$ 13.1$ million (approximately $\$ 8.6$ million after tax), which represents a portion of the aforementioned charge. The third quarter charge includes $\$ 8.4$ million for the write-down of property, plant and equipment associated with the closure of the Company's Conshohocken, Pennsylvania plant and $\$ 4.7$ million for employee termination and other costs of the program. The charges for the remaining series of consolidation actions, which are not yet finalized, are expected to be recorded in the fourth quarter. As of September 30, 1996, approximately $\$ 3.7$ million and $\$ .5$ million remained in accrued liabilities and other noncurrent liabilities, respectively, relating to the $\$ 13.1$ million consolidation charge.

Liquidity and Capital Resources

Net cash flow provided by (used in) operating activities amounted to $\$ 21.4$ million for the nine months of 1996 compared to (\$.2) million in the same period of 1995. The improvement was principally due to better operating performance, controlled growth in the required amount of working capital, and the timing of a tax refund in Europe.

The Company's net cash position (cash and cash equivalents plus short-term investments less short-term borrowings and current portion of long-term debt and capital leases) increased $\$ 8.5$ million primarily as a result of improved operating performance. The current ratio at September 30, 1996, was 1.3 to 1 as compared to 1.4 to 1 at December 31, 1995. The slight decline mainly resulted from an increase in current liabilities of approximately $\$ 5.3$ million related to the Company's consolidation charge and accruals for strategic initiatives.

Through nine months, consolidated net sales increased by $5 \%$ to $\$ 179.8$ million, mainly due to the effects of improved pricing and product sales mix. The increase in sales was the net result of a $4 \%$ increase in pricing and product sales mix; a $2 \%$ increase due to business acquisitions; a $1 \%$ increase in volume; and a $2 \%$ decrease due to currency translation rates.

Excluding the effect of the third quarter consolidation charge, income from operations was $7 \%$ higher than the same period of 1995 . The increase was a result of the benefits of pricing initiatives, particularly in Europe, stable raw material costs, improved performance from the Company's U.S. operations, and an increased contribution from the Company's growing Asia/Pacific operations. The Company's gross profit margin as a percentage of sales increased $1.8 \%$ mainly as a result of the aforementioned benefits of improved pricing, particularly in Europe, a more profitable sales mix and stable raw material costs. Selling, administrative and general expenses as a percent of sales were $1.5 \%$ higher than 1995 primarily as a result of expected increases in operating expenses related to geographic and product growth areas and strategic initiatives.

Net interest costs rose due to increased financing costs associated with higher debt levels carried into 1996 related to the financing of a 1995 acquisition and other operating needs. Other income decreased because of a decline in royalty and license fee income. In 1996, the combination of lower operating results (including the consolidation charge), foreign taxes on earnings at rates different than the U.S. federal tax rate, and the influence of non-deductible expenses required a tax expense on a loss before taxes. Earnings per share of $\$ .83$, excluding the aforementioned consolidation charge (approximately $\$ 1.01$ per share), were $12 \%$ higher than the prior year despite a negative currency translation impact of approximately $\$ .05$ per share due to the strengthening of the dollar against the major European currencies.

Comparison of Third Quarter 1996 with Third Quarter 1995

Consolidated net sales for the third quarter of 1996 were $\$ 61.8$ million, an all-time record, and $7 \%$ higher than the third quarter of 1995. The increase in sales was the net result of a $2 \%$ increase in pricing and sales mix; an $8 \%$ increase in volume; and a $3 \%$ decrease due to currency translation. Income from operations, excluding the consolidation charge, increased $18 \%$ due to the benefits of pricing initiatives, particularly in Europe, stable raw material costs, and changes in sales mix.

The reasons for changes in operating margin percentages, other income, net interest costs, and taxes on income in the third quarter 1996 versus the third quarter 1995 are basically the same as those previously mentioned for the comparative nine-month periods. The increase in equity in net income from associated companies resulted from solid performances from joint ventures in Mexico and Venezuela. Earnings per share, excluding the effect of the third quarter 1996 consolidation charge ( $\$ 1.01$ per share), improved $38 \%$, to $\$ .33$ from \$.24. Currency translation had a negative impact of approximately $\$ .01$ per share due to the strengthening of the dollar against the major European currencies.

Item 1. Legal Proceedings.

On or about October 24, 1996, Petrolite Corporation and its subsidiary, Petrolite Holdings, Inc. (collectively, "Petrolite") filed a Demand for Arbitration with the American Arbitration Association and a Petition with the Circuit Court for the County of St. Louis, State of Missouri, against the Registrant and certain of its subsidiaries (collectively, the "Company"). The actions arise out of a Technology Purchase Agreement (the "Agreement") between Petrolite and the Company dated April 13, 1993, as amended, pursuant to which the Company sold various assets, including a patent (the "Patent"), to Petrolite for a purchase price of approximately $\$ 8.5$ million plus an obligation to pay royalties. In a suit brought by Petrolite against Baker Hughes, Inc., et al. for infringement of the Patent, the United States District Court for the Western District of Oklahoma (No. CIV-94-311-M) affirmed by the United States Court of Appeals for the Federal Circuit (No. 95-1447) declared all of the claims of the Patent invalid as a result of sales allegedly made by the Company more than one year prior to the filing of the Patent application. In its actions against the Company, Petrolite seeks damages in an unspecified amount, rescission of the Agreement, costs, and other relief. The Company believes that it has complete and meritorious defenses to the Petrolite actions and intends to vigorously defend the actions and deny liability and to pursue a claim against Petrolite for royalties. The bases for the Company's position include, but are not limited to, the Company specifically made no representations or warranties with respect to the validity of the Patent in the agreement, all sales made by the Company prior to filing the Patent application were disclosed to Petrolite prior to closing under the Agreement and the findings made by the Court in Petrolite's suit with Baker Hughes, Inc. were the result of the failure of Petrolite's counsel to take certain required actions in the handling of the case.

Items 2, 3, 4 and 5 are inapplicable and have been omitted.

Item 6. Exhibits and Reports on Form 8-K.
(a) Exhibits.

Exhibit 27-Financial Data Schedule
(b) Reports on Form 8-K.

No report on Form 8-K was filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## QUAKER CHEMICAL CORPORATION <br> (Registrant)

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/s/ THOMAS F. KIRK
Thomas F. Kirk, officer duly
authorized to sign this report,
Vice President and Chief Financial
Officer
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Date: November 14, 1996

## 9-MOS

DEC-31-1996
SEP-30-1996
15,719
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50,728
656
20,032
97, 027
100, 865
54,175
185, 398
74,065

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9,664
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185,398

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72,683
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180,956 103, 862
181, 226
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0
1,476
$(1,471)$
$(1,557)$
197
$0^{0}$
$(1,557)$
(0.18)
(0.18)


[^0]:    Condensed from audited financial statements.

