

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

August 4, 2022  
Date of Report (Date of earliest event reported)

**QUAKER CHEMICAL CORPORATION**  
(Exact name of registrant as specified in its charter)

Commission File Number 001-12019

**PENNSYLVANIA**  
(State or other jurisdiction of  
incorporation)

**No. 23-0993790**  
(I.R.S. Employer  
Identification No.)

**901 E. Hector Street**  
**Conshohocken, Pennsylvania 19428**  
(Address of principal executive offices)  
(Zip Code)

**(610) 832-4000**  
(Registrant's telephone number, including area code)

**Not Applicable**  
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

<b>Title of each class</b>	<b>Trading Symbol(s)</b>	<b>Name of each exchange on which registered</b>
Common Stock, \$1 par value	KWR	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

**INFORMATION TO BE INCLUDED IN THE REPORT**

**Item 2.02. Results of Operations and Financial Condition.**

On August 4, 2022, Quaker Chemical Corporation announced its results of operations for the second quarter ended June 30, 2022 in a press release, the text of which is included as Exhibit 99.1 hereto. Supplemental information related to the same period is also included as Exhibit 99.2 hereto.

**Item 9.01. Financial Statements and Exhibits.**

The following exhibits are included as part of this report:

Exhibit No.	Description
<a href="#"><u>99.1</u></a>	<a href="#"><u>Press Release of Quaker Chemical Corporation dated August 4, 2022 (furnished herewith).</u></a>
<a href="#"><u>99.2</u></a>	<a href="#"><u>Supplemental Information related to the second quarter ended June 30, 2022 (furnished herewith).</u></a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

QUAKER CHEMICAL CORPORATION

Date: August 4, 2022

By: /s/ SHANE W. HOSTETTER  
Shane W. Hostetter  
Senior Vice President, Chief Financial Officer

NEWS  
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For Release: Immediate

### QUAKER HOUGHTON ANNOUNCES SECOND QUARTER 2022 RESULTS

- Record net sales of \$492.4 million increased 13% compared to Q2'21 driven by higher selling prices
- Reported net income of \$14.3 million and earnings per diluted share of \$0.80
- Delivered \$58.5 million of adjusted EBITDA and \$1.32 of non-GAAP earnings per diluted share
- Successfully amended our credit agreement and extended our maturity profile to June 2027

August 4, 2022

CONSHOHOCKEN, PA – Quaker Houghton (“the Company”) (NYSE: KWR), the global leader in industrial process fluids, today announced its second quarter 2022 results.

(\$ in millions, except per share data)	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
Net sales	\$ 492.4	\$ 435.3	\$ 966.6	\$ 865.0
Net income attributable to Quaker Chemical Corporation	14.3	33.6	34.2	72.2
Earnings per diluted share attributable to Quaker Chemical Corporation	0.80	1.88	1.91	4.03
Non-GAAP net income *	23.7	32.4	49.1	70.4
Non-GAAP earnings per diluted share *	1.32	1.82	2.74	3.93
Adjusted EBITDA *	58.5	70.1	118.9	147.2

\* Refer to the Non-GAAP Measures and Reconciliations section below for additional information

#### Second Quarter 2022 Consolidated Results

Second quarter 2022 net sales were a record of \$492.4 million, an increase of 13% compared to \$435.3 million in the prior year quarter primarily due to an increase in selling price and product mix of approximately 22% and additional net sales from acquisitions of 1%, partially offset by a 6% unfavorable impact from foreign currency translation and a 4% decrease in organic sales volumes. The increase in selling price and product mix was primarily attributable to double-digit price increases in all segments in response to ongoing and unprecedented raw material and supply chain-related inflationary pressures. The decline in organic sales volumes was primarily attributable to COVID-19 related disruptions in China, the wind-down of the tolling agreement for products previously divested related to the Quaker Houghton combination, the impact of the war in Ukraine and the Company's ongoing value based pricing initiatives, partially offset by net new business wins.

The Company generated net income in the second quarter of 2022 of \$14.3 million or \$0.80 per diluted share, compared to the prior year quarter net income of \$33.6 million or \$1.88 per diluted share. Excluding non-recurring and non-core items in each period, the Company's second quarter of 2022 non-GAAP earnings per diluted share was \$1.32 compared to \$1.82 in the prior year quarter. The Company's second quarter of 2022 adjusted EBITDA of \$58.5 million declined compared to \$70.1 million in the second quarter of 2021, as the increase in net sales was more than offset by lower gross margins primarily attributable to significant increases in raw material and other costs, compared to the prior year period.

Andy Tometich, Chief Executive Officer and President, commented, “We delivered another quarter of record net sales in the second quarter, driven by strong price realization and above market volume growth. As expected our earnings declined primarily due to ongoing inflationary pressures, COVID-19 disruptions in China, unfavorable foreign currency translation, geopolitical issues and other disruptions that impacted our customers and end markets. Notwithstanding, we delivered significant price increases which offset the raw material inflation and helped to stabilize our gross margins on a sequential basis. I am energized by the commitment and focus of our people who continually demonstrate their dedication to delivering on our objectives and the value proposition of our products and services to our customers.

Looking ahead, our focus remains on executing on items within our control. We are actively working with our customers to get the needed pricing to offset the persistent inflationary pressures on our margins while remaining vigilant on our costs. Therefore, despite significant uncertainty caused by several macroeconomic factors, we continue to expect to deliver sequential gross margin expansion and earnings growth in the second half of 2022.”

### **Second Quarter 2022 Segment Results**

The Company’s second quarter 2022 operating performance of each of its four reportable operating segments: (i) Americas; (ii) Europe, Middle East and Africa (“EMEA”); (iii) Asia/Pacific; and (iv) Global Specialty Businesses, are further described below.

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2022	2021	2022	2021
<b>Net Sales*</b>				
Americas	\$ 172.7	\$ 139.7	\$ 326.9	\$ 274.5
EMEA	123.1	123.4	248.7	243.3
Asia/Pacific	99.8	91.6	204.1	188.3
Global Specialty Businesses	96.8	80.6	186.9	159.0
<b>Segment operating earnings*</b>				
Americas	\$ 33.8	\$ 33.6	\$ 63.0	\$ 65.9
EMEA	13.3	23.4	30.0	48.6
Asia/Pacific	22.2	23.2	44.1	50.7
Global Specialty Businesses	27.8	24.2	52.9	48.4

\* Refer to the Segment Measures and Reconciliations section below for additional information

All four segments benefitted from double-digit increases in selling price and product mix in the second quarter of 2022 compared to the prior year quarter. Organic sales volumes increased approximately 10% in Global Specialty Businesses compared to the prior year quarter, while the other segments declined due to the impacts on sales volumes mentioned above. The EMEA and Asia/Pacific segments were also significantly impacted by unfavorable foreign currency translation. Operating earnings from the Global Specialty Businesses and Americas segments increased compared to the prior year quarter whereas the other segments declined due to continued raw material and other inflationary cost pressures, the impact of the COVID-19 disruptions in China on our Asia/Pacific segment, and the unfavorable impact from foreign currency translation.

All four segments benefitted from increases in selling price and product mix compared to the first quarter of 2022, as we continued our strategic pricing initiatives. Organic sales volumes increased compared to the first quarter of 2022 in the Global Specialty Businesses and the Americas but declined in Asia/Pacific and EMEA, primarily due to COVID-19 disruptions in China, which impacted our Asia/Pacific segment, as well as lower sales volumes attributable to the war in Ukraine, and the Company’s ongoing value based pricing initiatives, partially offset by net new business wins. Asia/Pacific and EMEA were also unfavorably impacted by foreign currency translation.

### **Cash Flow and Liquidity Highlights**

The Company had a net operating cash outflow of \$2.1 million during the second quarter of 2022, bringing the year-to-date net operating cash outflow to \$8.4 million, compared to a net operating cash outflow of \$9.6 million during the six months ended June 30, 2021. The net operating cash outflow in both periods reflects working capital investment primarily related to higher accounts receivable due to increases in net sales and higher inventory due primarily to rising raw material costs and to a lesser extent an increase in certain inventory stocks in response to global supply chain and logistics challenges.

During the second quarter of 2022, the Company successfully amended its credit agreement and extended the maturity from August 2024 to June 2027. As of June 30, 2022, the Company's total gross debt was \$989.1 million and its cash and cash equivalents was \$202.3 million. The Company's net debt was approximately \$786.8 million, and its net debt divided by its trailing twelve months adjusted EBITDA was approximately 3.2x.

### **Non-GAAP Measures and Reconciliations**

The information included in this press release includes non-GAAP (unaudited) financial information that includes EBITDA, adjusted EBITDA, adjusted EBITDA margin, non-GAAP operating income, non-GAAP operating margin, non-GAAP net income and non-GAAP earnings per diluted share. The Company believes these non-GAAP financial measures provide meaningful supplemental information as they enhance a reader's understanding of the financial performance of the Company, are indicative of future operating performance of the Company, and facilitate a comparison among fiscal periods, as the non-GAAP financial measures exclude items that are not indicative of future operating performance or not considered core to the Company's operations. Non-GAAP results are presented for supplemental informational purposes only and should not be considered a substitute for the financial information presented in accordance with GAAP.

The Company presents EBITDA which is calculated as net income attributable to the Company before depreciation and amortization, interest expense, net, and taxes on income before equity in net (loss) income of associated companies. The Company also presents adjusted EBITDA which is calculated as EBITDA plus or minus certain items that are not indicative of future operating performance or not considered core to the Company's operations. In addition, the Company presents non-GAAP operating income which is calculated as operating income plus or minus certain items that are not indicative of future operating performance or not considered core to the Company's operations. Adjusted EBITDA margin and non-GAAP operating margin are calculated as the percentage of adjusted EBITDA and non-GAAP operating income to consolidated net sales, respectively. The Company believes these non-GAAP measures provide transparent and useful information and are widely used by investors, analysts, and peers in our industry as well as by management in assessing the operating performance of the Company on a consistent basis.

Additionally, the Company presents non-GAAP net income and non-GAAP earnings per diluted share as additional performance measures. Non-GAAP net income is calculated as adjusted EBITDA, defined above, less depreciation and amortization, interest expense, net, and taxes on income before equity in net (loss) income of associated companies, in each case adjusted, as applicable, for any depreciation, amortization, interest or tax impacts resulting from the non-core items identified in the reconciliation of net income attributable to the Company to adjusted EBITDA. Non-GAAP earnings per diluted share is calculated as non-GAAP net income per diluted share as accounted for under the "two-class share method." The Company believes that non-GAAP net income and non-GAAP earnings per diluted share provide transparent and useful information and are widely used by investors, analysts, and peers in our industry as well as by management in assessing the operating performance of the Company on a consistent basis.

As it relates to 2022 projections for the Company as well as other forward-looking information described further above, the Company has not provided guidance for comparable GAAP measures or a quantitative reconciliation of forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP measure because it is unable to determine with reasonable certainty the ultimate outcome of certain significant items necessary to calculate such measures without unreasonable effort. These items include, but are not limited to, certain non-recurring or non-core items the Company may record that could materially impact net income, as well as the impact of COVID-19. These items are uncertain, depend on various factors, and could have a material impact on the U.S. GAAP reported results for the guidance period.

The Company's reference to trailing twelve months adjusted EBITDA within this press release refers to the twelve month period ended June 30, 2022 adjusted EBITDA of \$245.8 million, which includes (i) the six months ended June 30, 2022 adjusted EBITDA of \$118.9 million, as presented in the non-GAAP reconciliations below, and (ii) the twelve months ended December 31, 2021 adjusted EBITDA of \$274.1 million, as presented in the non-GAAP reconciliations included in the Company's fourth quarter and full year 2021 results press release dated February 24, 2022, less (iii) the six months ended June 30, 2021 adjusted EBITDA of \$147.2 million, as presented in the non-GAAP reconciliations below.

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Certain of the prior period non-GAAP financial measures presented in the following tables have been adjusted to conform with current period presentation. The following tables reconcile the Company's non-GAAP financial measures (unaudited) to their most directly comparable GAAP (unaudited) financial measures (dollars in thousands unless otherwise noted, except per share amounts):

#### Non-GAAP Operating Income and Margin Reconciliations

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
Operating income	\$ 31,903	\$ 38,816	\$ 61,306	\$ 83,710
Combination, restructuring and other acquisition-related expenses (a)	1,831	7,082	6,704	15,288
Strategic planning and transformation expenses	3,112	—	6,200	—
Executive transition costs	645	308	1,184	812
Russia-Ukraine conflict related expenses	929	—	2,095	—
Other charges	385	242	476	293
Non-GAAP operating income	\$ 38,805	\$ 46,448	\$ 77,965	\$ 100,103
Non-GAAP operating margin (%)	7.9%	10.7%	8.1%	11.6%

#### EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Non-GAAP Net Income Reconciliations

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
Net income attributable to Quaker Chemical Corporation	\$ 14,343	\$ 33,570	\$ 34,159	\$ 72,185
Depreciation and amortization (a)(b)	20,856	22,344	41,583	44,792
Interest expense, net	6,494	5,618	11,839	11,088
Taxes on income before equity in net (loss) income of associated companies (c)	1,374	15,218	4,240	25,907
EBITDA	\$ 43,067	\$ 76,750	\$ 91,821	\$ 153,972
Equity loss (income) in a captive insurance company	1,781	(883)	2,025	(3,963)
Combination, restructuring and other acquisition-related expenses (a)	2,248	6,956	9,100	9,359
Strategic planning and transformation expenses	3,112	—	6,200	—
Executive transition costs	645	308	1,184	812
Russia-Ukraine conflict related expenses	929	—	2,095	—
Brazilian non-income tax credits	—	(13,293)	—	(13,293)
Loss on extinguishment of debt	6,763	—	6,763	—
Other charges	(54)	219	(253)	318
Adjusted EBITDA	\$ 58,491	\$ 70,057	\$ 118,935	\$ 147,205
Adjusted EBITDA margin (%)	11.9%	16.1%	12.3%	17.0%
Adjusted EBITDA	\$ 58,491	\$ 70,057	\$ 118,935	\$ 147,205
Less: Depreciation and amortization - adjusted (a)(b)	20,856	22,218	41,583	44,251
Less: Interest expense, net	6,494	5,618	11,839	11,088
Less: Taxes on income before equity in net (loss) income of associated companies - adjusted (c)	7,466	9,773	16,368	21,512
Non-GAAP net income	\$ 23,675	\$ 32,448	\$ 49,145	\$ 70,354

**Non-GAAP Earnings per Diluted Share Reconciliations**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
GAAP earnings per diluted share attributable to Quaker Chemical Corporation common shareholders	\$ 0.80	\$ 1.88	\$ 1.91	\$ 4.03
Equity loss (income) in a captive insurance company per diluted share	0.10	(0.05)	0.11	(0.22)
Combination, restructuring and other acquisition-related expenses per diluted share (a)	0.13	0.30	0.41	0.42
Strategic planning and transformation expenses per diluted share	0.13	—	0.27	—
Executive transition costs per diluted share	0.03	0.02	0.05	0.04
Russia-Ukraine conflict related expenses per diluted share	0.04	—	0.10	—
Brazilian non-income tax credits per diluted share	—	(0.44)	—	(0.44)
Loss on extinguishment of debt per diluted share	0.29	—	0.29	—
Other charges per diluted share	(0.00)	0.01	(0.01)	0.02
Impact of certain discrete tax items per diluted share	(0.20)	0.10	(0.39)	0.08
Non-GAAP earnings per diluted share	\$ 1.32	\$ 1.82	\$ 2.74	\$ 3.93

- (a) The Company recorded \$0.1 million and \$0.5 million of accelerated depreciation expense related to the Quaker Houghton combination during the three and six months ended June 30, 2021 all of which was recorded in cost of goods sold (“COGS”). These amounts recorded within COGS are included in the caption Combination, restructuring and other acquisition-related expenses in the reconciliation of Operating income to Non-GAAP operating income and GAAP earnings per diluted share attributable to Quaker Chemical Corporation common shareholders to Non-GAAP earnings per diluted share. In addition, the total amounts of such depreciation are included within the caption Depreciation and amortization in the reconciliation of Net income attributable to Quaker Chemical Corporation to Adjusted EBITDA; however, they are excluded in the reconciliation of Adjusted EBITDA to Non-GAAP net income. During the three and six months ended June 30, 2022, the Company recorded expenses of \$0.4 million and \$2.4 million, respectively related to indemnification assets. During the six months ended June 30, 2021, the Company recognized a gain of \$5.4 million associated with the sale of certain held-for-sale real property assets which was the result of the Company’s manufacturing footprint integration plan. These amounts were recorded within Other (expense) income, net and therefore are included in the caption Combination, restructuring and other acquisition-related expenses in the reconciliation of Net income attributable to Quaker Chemical Corporation to Adjusted EBITDA and GAAP earnings per diluted share attributable to Quaker Chemical Corporation common shareholders to Non-GAAP earnings per diluted share, however it is excluded in the reconciliation of Operating income to Non-GAAP operating income.
- (b) Depreciation and amortization for the three and six months ended June 30, 2022 includes \$0.2 million and \$0.5 million, respectively, and for the three and six months ended June 30, 2021 included \$0.3 million and \$0.6 million, respectively, of amortization expense recorded within equity in net income of associated companies in the Condensed Consolidated Statement of Income, which is attributable to the amortization of the fair value step up for the Company’s 50% interest in a Houghton joint venture in Korea as a result of required purchase accounting.
- (c) Taxes on income before equity in net (loss) income of associated companies – adjusted includes the Company’s tax expense adjusted for the impact of any current and deferred income tax expense (benefit), as applicable, of the reconciling items presented in the reconciliation of Net income attributable to Quaker Chemical Corporation to adjusted EBITDA, above, determined utilizing the applicable rates in the taxing jurisdictions in which these adjustments occurred, subject to deductibility. This caption also includes the impact of specific tax charges and benefits in the three and six months ended June 30, 2022 and 2021, which the Company does not consider core or indicative of future performance.



## Segment Measures and Reconciliations

The Company's operating segments, which are consistent with its reportable segments, reflect the structure of the Company's internal organization, the method by which the Company's resources are allocated and the manner by which the chief operating decision maker assesses the Company's performance. The Company has four reportable segments: (i) Americas; (ii) EMEA; (iii) Asia/Pacific; and (iv) Global Specialty Businesses. The three geographic segments are composed of the net sales and operations in each respective region, excluding net sales and operations managed globally by the Global Specialty Businesses segment, which includes the Company's container, metal finishing, mining, offshore, specialty coatings, specialty grease and Norman Hay businesses. Segment operating earnings for each of the Company's reportable segments are comprised of the segment's net sales less directly related COGS and selling, general and administrative expenses. Operating expenses not directly attributable to the net sales of each respective segment, such as certain corporate and administrative costs, Combination, integration and other acquisition-related expenses, and Restructuring and related charges, are not included in segment operating earnings. Other items not specifically identified with the Company's reportable segments include interest expense, net and other (expense) income, net.

The following tables reconcile the Company's reportable operating segments performance to that of the Company (dollars in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
<b>Net Sales</b>				
Americas	\$ 172,747	\$ 139,673	\$ 326,891	\$ 274,544
EMEA	123,053	123,436	248,740	243,250
Asia/Pacific	99,828	91,559	204,062	188,265
Global Specialty Businesses	96,760	80,594	186,866	158,986
<b>Total net sales</b>	<b>\$ 492,388</b>	<b>\$ 435,262</b>	<b>\$ 966,559</b>	<b>\$ 865,045</b>
<b>Segment operating earnings</b>				
Americas	\$ 33,785	\$ 33,648	\$ 63,005	\$ 65,882
EMEA	13,283	23,405	30,049	48,649
Asia/Pacific	22,226	23,227	44,133	50,705
Global Specialty Businesses	27,841	24,209	52,876	48,378
<b>Total segment operating earnings</b>	<b>\$ 97,135</b>	<b>\$ 104,489</b>	<b>\$ 190,063</b>	<b>\$ 213,614</b>
Combination, integration and other acquisition-related expenses	(1,832)	(6,658)	(5,885)	(12,473)
Restructuring and related charges	1	(298)	(819)	(1,473)
Fair value step up of acquired inventory sold	—	—	—	(801)
Non-operating and administrative expenses	(48,579)	(43,077)	(92,042)	(84,069)
Depreciation of corporate assets and amortization	(14,822)	(15,640)	(30,011)	(31,088)
<b>Operating income</b>	<b>31,903</b>	<b>38,816</b>	<b>61,306</b>	<b>83,710</b>
Other (expense) income, net	(8,399)	14,010	(10,605)	18,697
Interest expense, net	(6,494)	(5,618)	(11,839)	(11,088)
<b>Income before taxes and equity in net (loss) income of associated companies</b>	<b>\$ 17,010</b>	<b>\$ 47,208</b>	<b>\$ 38,862</b>	<b>\$ 91,319</b>

## **Forward-Looking Statements**

This press release contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements can be identified by the fact that they do not relate strictly to historical or current facts. We have based these forward-looking statements, including statements regarding the potential effects of the COVID-19 pandemic, the Russia and Ukraine conflict, inflation and global supply chain constraints on the Company's business, results of operations, and financial condition, our expectations that we will maintain sufficient liquidity and remain in compliance with the terms of the Company's credit facility, expectations about future demand and raw material costs, and statements regarding the impact of increased raw material costs and pricing initiatives, on our current expectations about future events. These forward-looking statements include statements with respect to our beliefs, plans, objectives, goals, expectations, anticipations, intentions, financial condition, results of operations, future performance, and business, including but not limited to the potential benefits of the Combination and other acquisitions, the impacts on our business as a result of the COVID-19 pandemic and global supply chain constraints, and our current and future results and plans and statements that include the words "may," "could," "should," "would," "believe," "expect," "anticipate," "estimate," "intend," "plan" or similar expressions. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in such statements. A major risk is that demand for the Company's products and services is largely derived from the demand for its customers' products, which subjects the Company to uncertainties related to downturns in a customer's business and unanticipated customer production slowdowns and shutdowns, including as is currently being experienced by many automotive industry companies as a result of supply chain disruptions. Other major risks and uncertainties include, but are not limited to, the primary and secondary impacts of the COVID-19 pandemic, including actions taken in response to the pandemic by various governments, which could exacerbate some or all of the other risks and uncertainties faced by the Company, as well as inflationary pressures, including the potential for significant increases in raw material costs, supply chain disruptions, customer financial instability, rising interest rates and the potential of economic recession, worldwide economic and political disruptions, including the impacts of the military conflict between Russia and Ukraine, the economic and other sanctions imposed by other nations on Russia, suspensions of activities in Russia by many multinational companies and the potential expansion of military activity, foreign currency fluctuations, significant changes in applicable tax rates and regulations, future terrorist attacks and other acts of violence. Furthermore, the Company is subject to the same business cycles as those experienced by our customers in the steel, automobile, aircraft, industrial equipment, and durable goods industries. The ultimate impact of COVID-19 on our business will depend on, among other things, the extent and duration of the pandemic, the severity of the disease and the number of people infected with the virus including new variants, the continued uncertainty regarding global availability, administration, acceptance and long-term efficacy of vaccines, or other treatments for COVID-19 or its variants, the longer-term effects on the economy of the pandemic, including the resulting market volatility, and by the measures taken by governmental authorities and other third parties restricting day-to-day life and business operations and the length of time that such measures remain in place, as well as laws and other governmental programs implemented to address the pandemic or assist impacted businesses, such as fiscal stimulus and other legislation designed to deliver monetary aid and other relief. Other factors could also adversely affect us, including those related to the Combination and other acquisitions and the integration of acquired businesses. Our forward-looking statements are subject to risks, uncertainties and assumptions about the Company and its operations that are subject to change based on various important factors, some of which are beyond our control. These risks, uncertainties, and possible inaccurate assumptions relevant to our business could cause our actual results to differ materially from expected and historical results. All forward-looking statements included in this press release, including expectations about business conditions during 2022 and future periods, are based upon information available to the Company as of the date of this press release, which may change. Therefore, we caution you not to place undue reliance on our forward-looking statements. For more information regarding these risks and uncertainties as well as certain additional risks that we face, refer to the Risk Factors section, which appears in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2021, and in subsequent reports filed from time to time with the Securities and Exchange Commission. We do not intend to, and we disclaim any duty or obligation to, update or revise any forward-looking statements to reflect new information or future events or for any other reason. This discussion is provided as permitted by the Private Securities Litigation Reform Act of 1995.

## **Conference Call**

As previously announced, the Company's investor conference call to discuss its second quarter 2022 performance is scheduled for August 5, 2022 at 8:30 a.m. ET. A live webcast of the conference call, together with supplemental information, can be accessed through the Company's Investor Relations website at [investors.quakerhoughton.com](https://investors.quakerhoughton.com). You can also access the conference call by dialing 877-269-7756.

## **About Quaker Houghton**

Quaker Houghton is the global leader in industrial process fluids. With a presence around the world, including operations in over 25 countries, our customers include thousands of the world's most advanced and specialized steel, aluminum, automotive, aerospace, offshore, can, mining, and metalworking companies. Our high-performing, innovative and sustainable solutions are backed by best-in-class technology, deep process knowledge and customized services. With approximately 4,700 employees, including chemists, engineers and industry experts, we partner with our customers to improve their operations so they can run even more efficiently, even more effectively, whatever comes next. Quaker Houghton is headquartered in Conshohocken, Pennsylvania, located near Philadelphia in the United States. Visit [quakerhoughton.com](https://quakerhoughton.com) to learn more.

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**Quaker Chemical Corporation**  
**Condensed Consolidated Statements of Income**  
(Dollars in thousands, except per share data)

	(Unaudited)			
	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2022	2021	2022	2021
Net sales	\$ 492,388	\$ 435,262	\$ 966,559	\$ 865,045
Cost of goods sold	342,824	280,811	670,924	554,400
Gross profit	149,564	154,451	295,635	310,645
%	30.4%	35.5%	30.6%	35.9%
Selling, general and administrative expenses	115,830	108,679	227,625	212,989
Restructuring and related (credits) charges, net	(1)	298	819	1,473
Combination, integration and other acquisition-related expenses	1,832	6,658	5,885	12,473
Operating income	31,903	38,816	61,306	83,710
%	6.5%	8.9%	6.3%	9.7%
Other (expense) income, net	(8,399)	14,010	(10,605)	18,697
Interest expense, net	(6,494)	(5,618)	(11,839)	(11,088)
Income before taxes and equity in net (loss) income of associated companies	17,010	47,208	38,862	91,319
Taxes on income before equity in net (loss) income of associated companies	1,374	15,218	4,240	25,907
Income before equity in net (loss) income of associated companies	15,636	31,990	34,622	65,412
Equity in net (loss) income of associated companies	(1,265)	1,610	(430)	6,820
Net income	14,371	33,600	34,192	72,232
Less: Net income attributable to noncontrolling interest	28	30	33	47
Net income attributable to Quaker Chemical Corporation	\$ 14,343	\$ 33,570	\$ 34,159	\$ 72,185
%	2.9%	7.7%	3.5%	8.3%
<b>Share and per share data:</b>				
Basic weighted average common shares outstanding	17,834,329	17,802,366	17,830,218	17,793,915
Diluted weighted average common shares outstanding	17,841,377	17,849,521	17,847,404	17,846,010
Net income attributable to Quaker Chemical Corporation common shareholders - basic	\$ 0.80	\$ 1.88	\$ 1.91	\$ 4.04
Net income attributable to Quaker Chemical Corporation common shareholders - diluted	\$ 0.80	\$ 1.88	\$ 1.91	\$ 4.03

**Quaker Chemical Corporation**  
**Condensed Consolidated Balance Sheets**  
(Dollars in thousands, except par value)

	(Unaudited)	
	June 30, 2022	December 31, 2021
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 202,348	\$ 165,176
Accounts receivable, net	465,352	430,676
Inventories, net	313,442	264,531
Prepaid expenses and other current assets	64,674	59,871
Total current assets	<u>1,045,816</u>	<u>920,254</u>
Property, plant and equipment, net	192,497	197,520
Right of use lease assets	36,317	36,635
Goodwill	610,167	631,194
Other intangible assets, net	962,580	1,027,782
Investments in associated companies	83,678	95,278
Deferred tax assets	10,897	16,138
Other non-current assets	28,804	30,959
Total assets	<u>\$ 2,970,756</u>	<u>\$ 2,955,760</u>
<b>LIABILITIES AND EQUITY</b>		
Current liabilities		
Short-term borrowings and current portion of long-term debt	\$ 14,485	\$ 56,935
Accounts and other payables	253,782	234,083
Accrued compensation	29,359	38,197
Accrued restructuring	3,812	4,087
Other accrued liabilities	99,287	97,165
Total current liabilities	<u>400,725</u>	<u>430,467</u>
Long-term debt	972,369	836,412
Long-term lease liabilities	25,695	26,335
Deferred tax liabilities	156,468	179,025
Other non-current liabilities	84,933	95,599
Total liabilities	<u>1,640,190</u>	<u>1,567,838</u>
Equity		
Common stock, \$1 par value; authorized 30,000,000 shares; issued and outstanding 2022 - 17,919,750 shares; 2021 - 17,897,033 shares	17,920	17,897
Capital in excess of par value	921,642	917,053
Retained earnings	535,621	516,334
Accumulated other comprehensive loss	(145,246)	(63,990)
Total Quaker shareholders' equity	<u>1,329,937</u>	<u>1,387,294</u>
Noncontrolling interest	629	628
Total equity	<u>1,330,566</u>	<u>1,387,922</u>
Total liabilities and equity	<u>\$ 2,970,756</u>	<u>\$ 2,955,760</u>

**Quaker Chemical Corporation**  
**Condensed Consolidated Statements of Cash Flows**  
(Dollars in thousands)

	(Unaudited)	
	Six Months Ended	
	June 30,	
	2022	2021
<b>Cash flows from operating activities</b>		
Net income	\$ 34,192	\$ 72,232
Adjustments to reconcile net income to net cash used in operating activities:		
Amortization of debt issuance costs	2,236	2,375
Depreciation and amortization	41,036	44,188
Equity in undistributed earnings of associated companies, net of dividends	3,400	(6,715)
Acquisition-related fair value adjustments related to inventory	-	801
Deferred compensation, deferred taxes and other, net	(10,223)	(13,849)
Share-based compensation	5,433	6,134
Loss on extinguishment of debt	5,246	-
Loss (gain) on disposal of property, plant, equipment and other assets	15	(5,356)
Combination and other acquisition-related expenses, net of payments	(3,880)	(2,305)
Restructuring and related charges	819	1,473
Pension and other postretirement benefits	(2,269)	(2,223)
(Decrease) increase in cash from changes in current assets and current liabilities, net of acquisitions:		
Accounts receivable	(51,944)	(47,252)
Inventories	(58,427)	(57,020)
Prepaid expenses and other current assets	(5,558)	(20,111)
Change in restructuring liabilities	(797)	(4,214)
Accounts payable and accrued liabilities	32,298	22,274
Net cash used in operating activities	<u>(8,423)</u>	<u>(9,568)</u>
<b>Cash flows from investing activities</b>		
Investments in property, plant and equipment	(15,138)	(6,974)
Payments related to acquisitions, net of cash acquired	(9,383)	(29,424)
Proceeds from disposition of assets	85	14,744
Net cash used in investing activities	<u>(24,436)</u>	<u>(21,654)</u>
<b>Cash flows from financing activities</b>		
Payments of term loan debt	(668,500)	(19,065)
Proceeds of term loan debt	750,000	-
Borrowings on revolving credit facilities, net	16,703	29,433
Repayments on other debt, net	(155)	(219)
Financing-related debt issuance costs	(3,734)	-
Dividends paid	(14,862)	(14,113)
Stock options exercised, other	(821)	(416)
Net cash provided by (used in) financing activities	<u>78,631</u>	<u>(4,380)</u>
Effect of foreign exchange rate changes on cash	<u>(8,600)</u>	<u>(683)</u>
Net increase (decrease) in cash, cash equivalents and restricted cash	37,172	(36,285)
Cash, cash equivalents and restricted cash at the beginning of the period	165,176	181,895
Cash, cash equivalents and restricted cash at the end of the period	<u>\$ 202,348</u>	<u>\$ 145,610</u>



# Quaker Houghton

Second Quarter 2022 Results  
Investor Conference Call



# Forward-Looking Statements

## Regulation G

The attached charts include Company information that does not conform to generally accepted accounting principles ("GAAP"). Management believes that an analysis of this data is meaningful to investors because it provides insight with respect to ongoing operating results of the Company and helps investors to evaluate the financial results of the Company. These measures should not be viewed as an alternative to GAAP measures of performance. Furthermore, these measures may not be consistent with similar measures provided by other companies. This data should be read in conjunction with the second quarter earnings news release, dated August 4, 2022, which has been furnished to the Securities and Exchange Commission ("SEC") on Form 8-K.

## Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements can be identified by the fact that they do not relate strictly to historical or current facts. We have based these forward-looking statements, including statements regarding the potential effects of the COVID-19 pandemic, the Russia and Ukraine conflict, inflation and global supply chain constraints on the Company's business, results of operations, and financial condition, our expectations that we will maintain sufficient liquidity and remain in compliance with the terms of the Company's credit facility, expectations about future demand and raw material costs, and statements regarding the impact of increased raw material costs and pricing initiatives, on our current expectations about future events. These forward-looking statements include statements with respect to our beliefs, plans, objectives, goals, expectations, anticipations, intentions, financial condition, results of operations, future performance, and business, including but not limited to the potential benefits of the Combination and other acquisitions, the impacts on our business as a result of the COVID-19 pandemic and global supply chain constraints, and our current and future results and plans and statements that include the words "may," "could," "should," "would," "believe," "expect," "anticipate," "estimate," "intend," "plan" or similar expressions. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in such statements. A major risk is that demand for the Company's products and services is largely derived from the demand for its customers' products, which subjects the Company to uncertainties related to downturns in a customer's business and unanticipated customer production slowdowns and shutdowns, including as is currently being experienced by many automotive industry companies as a result of supply chain disruptions. Other major risks and uncertainties include, but are not limited to, the primary and secondary impacts of the COVID-19 pandemic, including actions taken in response to the pandemic by various governments, which could exacerbate some or all of the other risks and uncertainties faced by the Company, as well as inflationary pressures, including the potential for significant increases in raw material costs, supply chain disruptions, customer financial instability, rising interest rates and the potential of economic recession, worldwide economic and political disruptions including the impacts of the military conflict between Russia and Ukraine, the economic and other sanctions imposed by other nations on Russia, suspensions of activities in Russia by many multinational companies and the potential expansion of military activity, foreign currency fluctuations, significant changes in applicable tax rates and regulations, future terrorist attacks and other acts of violence. Furthermore, the Company is subject to the same business cycles as those experienced by our customers in the steel, automobile, aircraft, industrial equipment, and durable goods industries. The ultimate impact of COVID-19 on our business will depend on, among other things, the extent and duration of the pandemic, the severity of the disease and the number of people infected with the virus including new variants, the continued uncertainty regarding global availability, administration, acceptance and long-term efficacy of vaccines, or other treatments for COVID-19 or its variants, the longer-term effects on the economy of the pandemic, including the resulting market volatility, and by the measures taken by governmental authorities and other third parties restricting day-to-day life and business operations and the length of time that such measures remain in place, as well as laws and other governmental programs implemented to address the pandemic or assist impacted businesses, such as fiscal stimulus and other legislation designed to deliver monetary aid and other relief. Other factors could also adversely affect us, including those related to the Combination and other acquisitions and the integration of acquired businesses. Our forward-looking statements are subject to risks, uncertainties and assumptions about the Company and its operations that are subject to change based on various important factors, some of which are beyond our control. These risks, uncertainties, and possible inaccurate assumptions relevant to our business could cause our actual results to differ materially from expected and historical results. All forward-looking statements included in this presentation, including expectations about business conditions during 2022 and future periods, are based upon information available to the Company as of the date of this presentation, which may change. Therefore, we caution you not to place undue reliance on our forward-looking statements. For more information regarding these risks and uncertainties as well as certain additional risks that we face, refer to the Risk Factors section, which appears in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2021 and in subsequent reports filed from time to time with the Securities and Exchange Commission. We do not intend to, and we disclaim any duty or obligation to, update or revise any forward-looking statements to reflect new information or future events or for any other reason. This discussion is provided as permitted by the Private Securities Litigation Reform Act of 1995.



# Non-GAAP and Pro Forma Measures

The information included in this presentation includes non-GAAP (unaudited) financial information that includes EBITDA, adjusted EBITDA, adjusted EBITDA margin, non-GAAP operating income, non-GAAP operating margin, non-GAAP net income, non-GAAP earnings per diluted share, and pro forma net sales, net income attributable to Quaker Houghton, EBITDA, adjusted EBITDA, and adjusted EBITDA margin. The Company believes these non-GAAP financial measures provide meaningful supplemental information as they enhance a reader's understanding of the financial performance of the Company, are indicative of future operating performance of the Company, and facilitate a comparison among fiscal periods, as the non-GAAP financial measures exclude items that are not indicative of future operating performance or not considered core to the Company's operations. Non-GAAP results and pro forma information are presented for supplemental informational purposes only and should not be considered a substitute for the financial information presented in accordance with GAAP.

The Company presents EBITDA which is calculated as net income attributable to the Company before depreciation and amortization, interest expense, net, and taxes on income before equity in net (loss) income of associated companies. The Company also presents adjusted EBITDA which is calculated as EBITDA plus or minus certain items that are not indicative of future operating performance or not considered core to the Company's operations. In addition, the Company presents non-GAAP operating income which is calculated as operating income plus or minus certain items that are not indicative of future operating performance or not considered core to the Company's operations. Adjusted EBITDA margin and non-GAAP operating margin are calculated as the percentage of adjusted EBITDA and non-GAAP operating income to consolidated net sales, respectively. The Company believes these non-GAAP measures provide transparent and useful information and are widely used by investors, analysts, and peers in our industry as well as by management in assessing the operating performance of the Company on a consistent basis.

Additionally, the Company presents non-GAAP net income and non-GAAP earnings per diluted share as additional performance measures. Non-GAAP net income is calculated as adjusted EBITDA, defined above, less depreciation and amortization, interest expense, net, and taxes on income before equity in net (loss) income of associated companies, in each case adjusted, as applicable, for any depreciation, amortization, interest or tax impacts resulting from the non-core items identified in the reconciliation of net income attributable to the Company to adjusted EBITDA. Non-GAAP earnings per diluted share is calculated as non-GAAP net income per diluted share as accounted for under the "two-class share method." The Company believes that non-GAAP net income and non-GAAP earnings per diluted share provide transparent and useful information and are widely used by investors, analysts, and peers in our industry as well as by management in assessing the operating performance of the Company on a consistent basis.

In addition, the Company has provided certain unaudited pro forma financial information in this presentation. The unaudited pro forma financial information is based on the historical consolidated financial statements and results of both Quaker and Houghton and has been prepared to illustrate the effects of the Combination. The unaudited pro forma financial information has been presented for informational purposes only and is not necessarily indicative of Quaker Houghton's past results of operations, nor is it indicative of the future operating results of Quaker Houghton and should not be considered a substitute for the financial information presented in accordance with GAAP. The Company has not provided pro forma financial information as it relates to the acquired operating divisions of Norman Hay plc or for any of its other acquisitions based on materiality. Pro forma results for the year ended December 31, 2019 include five months of Houghton's operations post-closing of the Combination, while Houghton reflects seven months of results for the period from January 1, 2019 through July 31, 2019. Pro forma results for the years ended December 31, 2018, 2017 and 2016, respectively, include Quaker's historical results, while Houghton reflects its stand-alone results.

As it relates to 2022 projected adjusted EBITDA growth for the Company, the Company has not provided guidance for comparable GAAP measures or a quantitative reconciliation of forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP measure because it is unable to determine with reasonable certainty the ultimate outcome of certain significant items necessary to calculate such measures without unreasonable effort. These items include, but are not limited to, certain non-recurring or non-core items the Company may record that could materially impact net income, as well as the impact of COVID-19. These items are uncertain, depend on various factors, and could have a material impact on the U.S. GAAP reported results for the guidance period.

The following charts should be read in conjunction with the Company's second quarter earnings news release dated August 4, 2022, which has been furnished to the Securities and Exchange Commission on Form 8-K, the Company's Annual Report for the year ended December 31, 2021, and the Company's 10-Q for the period ended June 30, 2022. These documents may contain additional explanatory language and information regarding certain of the items included in the following reconciliations.





# Speakers

## Andy Tometich

Chief Executive Officer & President

## Shane W. Hostetter

Senior Vice President, Chief Financial Officer

## Robert T. Traub

Senior Vice President, General Counsel & Corporate Secretary

## David A. Will

Vice President & Chief Accounting Officer

## Jeffrey Schnell

Senior Director, Investor Relations



# Highlights

## ➤ **Delivered Q2'22 results in line with expectations**

- Strong sales growth driven by double-digit price increases
- Delivered stable gross margins compared to Q1'22 despite persistent cost inflation
- Demand remained resilient despite macro headwinds
- Continued net new business wins led to another quarter of above market volume growth

## ➤ **Executing on items within our control despite increased macro uncertainty**

- Advancing our strategic pricing initiatives to offset the inflationary pressures
- Focused on delivering on our growth potential; managing our cost structure and improving our margins
- Actively working to improve working capital management and enhance our free cash flow generation

## ➤ **Well-positioned to deliver shareholder value**

- Deeper deployment of our customer intimate model and investing in our strategic initiatives
- Disciplined capital allocation strategy includes organic investments, debt reduction, M&A, and shareholder returns
- Healthy balance sheet and ample liquidity provides increased flexibility



# Financial Snapshot

(dollars in millions, per share amounts)

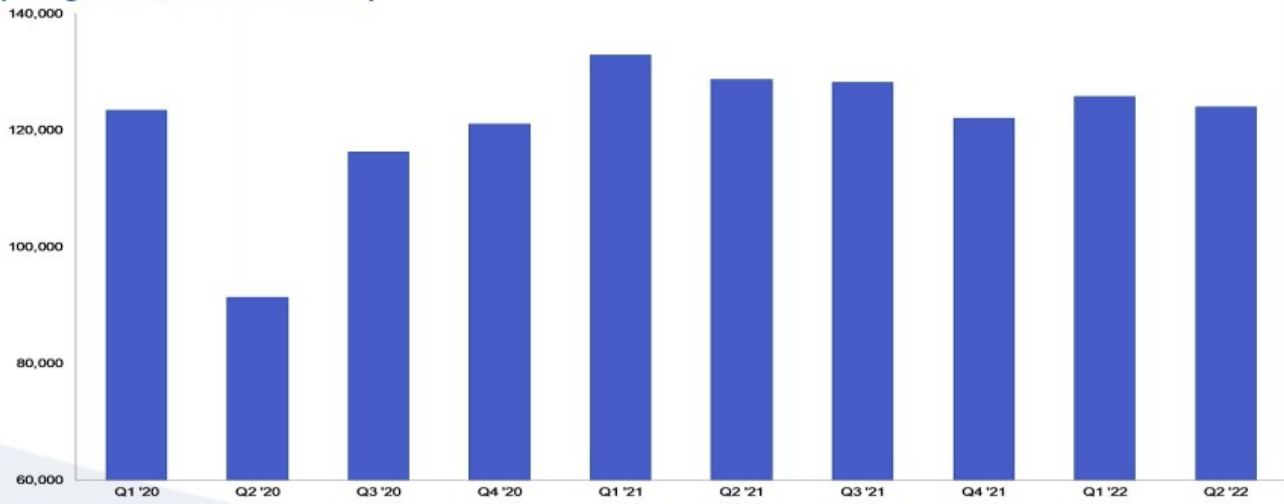
	Q2 2022		Q2 2021		Variance (1)			Q1 2022		Variance (1)			FY 2022		FY 2021		Variance (1)		
<b>GAAP</b>																			
Net sales	\$	492.4	\$	435.3	\$	57.1	13%	\$	474.2	\$	18.2	4%	\$	966.6	\$	865.0	\$	101.5	12%
Gross profit		149.6		154.5		(4.9)	(3%)		146.1		3.5	2%		295.6		310.6		(15.0)	-5%
Gross margin (%)		30.4%		35.5%		(5.1%)	(14%)		30.8%		(0.4%)	(1%)		30.6%		35.9%		-5.3%	-15%
Operating income		31.9		38.8		(6.9)	(18%)		29.4		2.5	9%		61.3		83.7		(22.4)	-27%
Net income		14.3		33.6		(19.2)	(57%)		19.8		(5.5)	(28%)		34.2		72.2		(38.0)	-53%
Earnings per diluted share		0.80		1.88		(1.08)	(57%)		1.11		(0.31)	(28%)		1.91		4.03		(2.12)	-53%
<b>Non-GAAP</b>																			
Non-GAAP operating income	\$	38.8	\$	46.4	\$	(7.6)	(16%)	\$	39.2	\$	(0.4)	(1%)	\$	78.0	\$	100.1	\$	(22.1)	-22%
Non-GAAP operating margin (%)		7.9%		10.7%		(2.8%)	(26%)		8.3%		(0.4%)	(5%)		8.1%		11.6%		-3.5%	-30%
Adjusted EBITDA		58.5		70.1		(11.6)	(17%)		60.4		(2.0)	(3%)		118.9		147.2		(28.3)	-19%
Adjusted EBITDA margin (%)		11.9%		16.1%		(4.2%)	(26%)		12.7%		(0.9%)	(7%)		12.3%		17.0%		-4.7%	-28%
Non-GAAP earnings per diluted share		1.32		1.82		(0.50)	(28%)		1.42		(0.10)	(7%)		2.74		3.93		(1.19)	-30%



(1) Certain amounts may not calculate due to rounding

# Total Company Volume Trend

(kilograms, in thousands)



Modestly lower volumes in Q2'22 compared to Q2'21 primarily reflect previously divested business related to the Combination, COVID-19 disruptions in China, and the impact of geopolitical events, especially in Europe, partially offset by net new business wins



# Adjusted EBITDA

(dollars in millions)



Strong price realization and cost management in Q2'22 was primarily offset by significant and persistent inflationary pressures impacting gross margins and the unfavorable impact of F/X



<sup>(1)</sup> Periods presented prior to the Combination, on August 1, 2019, are pro forma results

# Leverage and Liquidity Update

- Total debt of \$989 million and cash of \$202 million resulted in net debt of \$787 million
- Leverage of 3.2x as of June 30, 2022<sup>1</sup>
  - Increase is primarily attributable to the comparison to a strong 1H'21 which generated a higher adjusted EBITDA
- Operating well within bank covenants
  - Bank leverage of 3.0x as of June 30, 2022<sup>2</sup>
  - Maximum permitted leverage of 4.0x<sup>2</sup>
- Successfully completed an amendment to our credit facility in Q2'22
  - Extended maturities to June 2027 from August 2024 with attractive terms
  - Cost of debt on credit facility at the end of Q2'22 was ~2.8%



<sup>1</sup> leverage ratio defined as net debt divided by trailing twelve month adjusted EBITDA  
<sup>2</sup> Defined as net debt divided by trailing twelve month adjusted EBITDA, as calculated under the terms of the credit agreement

# Appendix

## *Actual and Non-GAAP Results*



# Non-GAAP Operating Income Reconciliation

(dollars in thousands, unless otherwise noted)

	Q2 2022	Q2 2021	FY 2022	FY 2021
Operating income	\$ 31,903	\$ 38,816	\$ 61,306	\$ 83,710
Combination, restructuring and other acquisition-related expenses	1,831	7,082	6,704	15,288
Strategic planning and transformation expenses	3,112	-	6,200	-
Executive transition costs	645	308	1,184	812
Russia-Ukraine conflict related expenses	929	-	2,095	-
Other charges	385	242	476	293
Non-GAAP operating income	\$ 38,805	\$ 46,448	\$ 77,965	\$ 100,103
Non-GAAP operating margin (%)	7.9%	10.7%	8.1%	11.6%





# Adjusted EBITDA & Non-GAAP Net Income Reconciliation

(dollars in thousands, unless otherwise noted)

	Q2 2022	Q2 2021	FY 2022	FY 2021
Net income attributable to Quaker Chemical Corporation	\$ 14,343	\$ 33,570	\$ 34,159	\$ 72,185
Depreciation and amortization	20,856	22,344	41,583	44,792
Interest expense, net	6,494	5,618	11,839	11,088
Taxes on income before equity in net (loss) income of associated companies	1,374	15,218	4,240	25,907
<b>EBITDA</b>	<b>\$ 43,067</b>	<b>\$ 76,750</b>	<b>\$ 91,821</b>	<b>\$ 153,972</b>
Equity loss (income) in a captive insurance company	1,781	(883)	2,025	(3,963)
Combination, restructuring and other acquisition-related expenses	2,248	6,956	9,100	9,359
Strategic planning and transformation expenses	3,112	-	6,200	-
Executive transition costs	645	308	1,184	812
Russia-Ukraine conflict related expenses	929	-	2,095	-
Brazilian non-income tax credits	-	(13,293)	-	(13,293)
Loss on extinguishment of debt	6,763	-	6,763	-
Other charges	(54)	219	(253)	318
<b>Adjusted EBITDA</b>	<b>\$ 58,491</b>	<b>\$ 70,057</b>	<b>\$ 118,935</b>	<b>\$ 147,205</b>
Adjusted EBITDA Margin (%)	11.9%	16.1%	12.3%	17.0%
<b>Adjusted EBITDA</b>	<b>\$ 58,491</b>	<b>\$ 70,057</b>	<b>\$ 118,935</b>	<b>\$ 147,205</b>
Less: Depreciation and amortization - adjusted	20,856	22,218	41,583	44,251
Less: Interest expense, net	6,494	5,618	11,839	11,088
Less: Taxes on income before equity in net income of associated companies - adjusted	7,466	9,773	16,368	21,512
<b>Non-GAAP Net Income</b>	<b>\$ 23,675</b>	<b>\$ 32,448</b>	<b>\$ 49,145</b>	<b>\$ 70,354</b>



# Adjusted EBITDA Reconciliation

(dollars in thousands)

	FY 2020	FY 2021
Net income attributable to Quaker Chemical Corporation	\$ 39,658	\$ 121,369
Depreciation and amortization	84,494	87,728
Interest expense, net	26,603	22,326
Taxes on income before equity in net income of associated companies	(5,296)	34,939
<b>EBITDA</b>	<b>\$ 145,459</b>	<b>\$ 266,362</b>
Equity loss (income) in a captive insurance company	(1,151)	(4,993)
Combination, restructuring and other acquisition-related expenses	35,305	20,151
Executive transition costs	-	2,986
Indefinite-lived intangible asset impairment	38,000	-
Facility remediation costs, net	-	2,066
Brazilian non-income tax credits	-	(13,087)
Pension and postretirement benefit costs (income), non-service components	21,592	(759)
Gain on changes in insurance settlement restrictions of an inactive subsidiary and related insurance insolvency recovery	(18,144)	819
Other charges	913	564
<b>Adjusted EBITDA</b>	<b>\$ 221,974</b>	<b>\$ 274,109</b>
<b>Adjusted EBITDA Margin (%)</b>	<b>15.7%</b>	<b>15.6%</b>



# Adjusted EBITDA Reconciliation

Trailing Twelve Months Q2 2022

(dollars in thousands)

	A	B	C = B - A	D	E = C + D
	YTD Q2 2021	Full Year 2021	Last six Months 2021	YTD Q2 2022	TTM Q2 2022
Net income attributable to Quaker Chemical Corporation	\$ 72,185	\$ 121,369	\$ 49,184	\$ 34,159	\$ 83,343
Depreciation and amortization	44,792	87,728	42,936	41,583	84,519
Interest expense, net	11,088	22,326	11,238	11,839	23,077
Taxes on income before equity in net income of associated companies	25,907	34,939	9,032	4,240	13,272
<b>EBITDA</b>	<b>\$ 153,972</b>	<b>\$ 266,362</b>	<b>\$ 112,390</b>	<b>\$ 91,821</b>	<b>\$ 204,211</b>
Equity (income) loss in a captive insurance company	(3,963)	(4,993)	(1,030)	2,025	995
Combination, integration and other acquisition-related expenses	9,359	20,151	10,792	9,100	19,892
Strategic planning and transformation expenses	-	-	-	6,200	6,200
Executive transition costs	812	2,986	2,174	1,184	3,358
Russia-Ukraine conflict related expenses	-	-	-	2,095	2,095
Facility remediation costs, net	-	2,066	2,066	-	2,066
Brazilian non-income tax credits	(13,293)	(13,087)	206	-	206
Loss on extinguishment of debt	-	-	-	6,763	6,763
Other charges	318	624	306	(253)	53
<b>Adjusted EBITDA</b>	<b>\$ 147,205</b>	<b>\$ 274,109</b>	<b>\$ 126,904</b>	<b>\$ 118,935</b>	<b>\$ 245,839</b>



# Non-GAAP EPS Reconciliation

	Q2 2022		Q2 2021		FY 2022		FY 2021	
GAAP earnings per diluted share attributable to Quaker Chemical Corporation common shareholders	\$	0.80	\$	1.88	\$	1.91	\$	4.03
Equity loss (income) in a captive insurance company per diluted share		0.10		(0.05)		0.11		(0.22)
Combination, restructuring and other acquisition-related expenses per diluted share		0.13		0.30		0.41		0.42
Strategic planning and transformation expenses per diluted share		0.13		-		0.27		-
Executive transition costs per diluted share		0.03		0.02		0.05		0.04
Russia-Ukraine conflict related expenses		0.04		-		0.10		-
Brazilian non-income tax credits per diluted share		-		(0.44)		-		(0.44)
Loss on extinguishment of debt per diluted share		0.29		-		0.29		-
Other charges per diluted share		(0.00)		0.01		(0.01)		0.02
Impact of certain discrete tax items per diluted share		(0.20)		0.10		(0.39)		0.08
Non-GAAP earnings per diluted share	\$	1.32	\$	1.82	\$	2.74	\$	3.93



# Segment Performance

(dollars in thousands)

	Q2 2022		Q2 2021		FY 2022		FY 2021	
<b>Net sales</b>								
Americas	\$	172,747	\$	139,673	\$	326,891	\$	274,544
EMEA		123,053		123,436		248,740		243,250
Asia/Pacific		99,828		91,559		204,062		188,265
Global Specialty Businesses		96,760		80,594		186,866		158,986
<b>Total net sales</b>	<b>\$</b>	<b>492,388</b>	<b>\$</b>	<b>435,262</b>	<b>\$</b>	<b>966,559</b>	<b>\$</b>	<b>865,045</b>
<b>Segment operating earnings</b>								
Americas	\$	33,785	\$	33,648	\$	63,005	\$	65,882
EMEA		13,283		23,405		30,049		48,649
Asia/Pacific		22,226		23,227		44,133		50,705
Global Specialty Businesses		27,841		24,209		52,876		48,378
<b>Total segment operating earnings</b>		<b>97,135</b>		<b>104,489</b>		<b>190,063</b>		<b>213,614</b>
Combination, integration and other acquisition-related expenses		(1,832)		(6,658)		(5,885)		(12,473)
Restructuring and related charges		1		(298)		(819)		(1,473)
Fair value step up of acquired inventory sold		-		-		-		(801)
Non-operating and administrative expenses		(48,579)		(43,077)		(92,042)		(84,069)
Depreciation of corporate assets and amortization		(14,822)		(15,640)		(30,011)		(31,088)
<b>Operating income</b>		<b>31,903</b>		<b>38,816</b>		<b>61,306</b>		<b>83,710</b>
Other (expense) income, net		(8,399)		14,010		(10,605)		18,697
Interest expense, net		(6,494)		(5,618)		(11,839)		(11,088)
<b>Income before taxes and equity in net (loss) income of associated companies</b>	<b>\$</b>	<b>17,010</b>	<b>\$</b>	<b>47,208</b>	<b>\$</b>	<b>38,862</b>	<b>\$</b>	<b>91,319</b>



# Appendix

## *Pro Forma Results*



# Full Year 2019 Pro Forma Reconciliation

(dollars in millions)

	2019				
	Quaker	Houghton	Divestitures	Other (a)	Pro Forma*
Net sales	\$ 1,134	\$ 475	\$ (34)	\$ (13)	\$ 1,562
Net Income (Loss) Attributable to Quaker Houghton	\$ 32	\$ (3)	\$ (6)	\$ 10	\$ 33
Depreciation and Amortization	45	31	-	3	77
Interest Expense, Net	17	33	-	(15)	35
Taxes on Income (b)	2	(1)	(2)	3	2
EBITDA*	96	60	(8)	1	148
Combination, Integration and Other Acquisition-Related Expenses	35	44	-	-	80
Gain on the Sale of Divested Assets	-	(35)	-	-	(35)
Fair Value Step Up of Houghton and Norman Hay Inventory Sold	12	-	-	-	12
Restructuring and Related Charges	27	-	-	-	27
Other Addbacks (c)	3	(0)	-	-	3
Adjusted EBITDA*	\$ 173	\$ 68	\$ (8)	\$ 1	\$ 234
Adjusted EBITDA Margin* (%)	15%	14%	24%	-4%	15%

\* Certain amounts may not calculate due to rounding, including EBITDA, Adjusted EBITDA, Adjusted EBITDA margin (%) as well as the total pro forma financial results presented for combined Quaker Houghton.

(a) Other includes: (i) additional depreciation and amortization expense based on the initial estimates of fair value step up and estimated useful lives of depreciable fixed assets, definite-lived intangible assets and investment in associated companies acquired; (ii) adoption of required accounting guidance and alignment of related accounting policies; (iii) elimination of transactions between Quaker and Houghton; and (iv) an adjustment to interest expense, net, to reflect the impact of the new financing and capital structure of the combined Company.

(b) Taxes on income related to both Divestitures and Other reflect each tax effected at the U.S. federal tax rate of 21%.

(c) Other addbacks include equity income in a captive insurance company, pension and postretirement benefit costs, non-service components, customer bankruptcy costs, insurance insolvency recoveries and currency conversion impacts of hyper-inflationary economies.



# Full Year 2018 Pro Forma Reconciliation

(dollars in millions)

	2018				
	Quaker	Houghton	Divestitures	Other (a)	Pro Forma*
Net sales	\$ 868	\$ 861	\$ (53)	\$ (22)	\$ 1,655
Net Income (Loss) Attributable to Quaker Houghton	\$ 59	\$ (0)	\$ (9)	\$ 17	\$ 66
Depreciation and Amortization	20	54	-	5	79
Interest Expense, Net	4	56	-	(25)	35
Taxes on Income (b)	25	3	(2)	5	30
EBITDA*	108	113	(12)	1	210
Combination, Integration and Other Acquisition-Related Expenses	16	7	-	-	23
Other Addbacks (c)	1	2	-	-	3
Adjusted EBITDA*	\$ 126	\$ 121	\$ (12)	\$ 1	\$ 236
Adjusted EBITDA Margin* (%)	14%	14%	23%	-4%	14%

\* Certain amounts may not calculate due to rounding, including EBITDA, Adjusted EBITDA, Adjusted EBITDA margin (%) as well as the total pro forma financial results presented for combined Quaker Houghton.

(a) Other includes: (i) additional depreciation and amortization expense based on the initial estimates of fair value step up and estimated useful lives of depreciable fixed assets, definite-lived intangible assets and investment in associated companies acquired; (ii) adoption of required accounting guidance and alignment of related accounting policies; (iii) elimination of transactions between Quaker and Houghton; and (iv) an adjustment to interest expense, net, to reflect the impact of the new financing and capital structure of the combined Company.

(b) Taxes on income related to both Divestitures and Other reflect each tax effected at the U.S. federal tax rate of 21%.

(c) Other addbacks include currency conversion impacts on hyper-inflationary economies, a gain on the liquidation of an inactive legal entity and charges related to non-recurring non-income tax and VAT charges.





# Full Year 2017 Pro Forma Reconciliation

(dollars in millions)

	2017				
	Quaker	Houghton	Divestitures	Other (a)	Pro Forma*
Net Income (Loss) Attributable to Quaker Houghton	\$ 20	\$ (47)	\$ (9)	\$ 9	\$ (26)
Depreciation and Amortization	20	55	-	5	80
Interest Expense, Net	1	51	-	(16)	37
Taxes on Income (b)	42	42	(2)	2	84
EBITDA*	83	102	(11)	0	175
Equity Income in a Captive Insurance Company	(3)	-	-	-	(3)
Combination, Integration and Other Acquisition-Related Expenses	30	10	-	-	40
Pension and Postretirement Benefit Costs, Non-Service Components	4	(1)	-	-	4
Cost Reduction Activities	0	2	-	-	2
Loss on Disposal of Held-for-Sale Asset	0	-	-	-	0
Insurance Insolvency Recovery	(1)	-	-	-	(1)
Affiliate Management Fees	-	2	-	-	2
Non-income Tax Settlement Expense	-	1	-	-	1
Other Addbacks (c)	0	0	-	-	1
Adjusted EBITDA*	\$ 115	\$ 116	\$ (11)	\$ 0	\$ 221
Adjusted EBITDA Margin* (%)	14%	15%	20%	0%	14%

\* Certain amounts may not calculate due to rounding, including EBITDA, Adjusted EBITDA, Adjusted EBITDA margin (%) as well as the total pro forma financial results presented for combined Quaker Houghton.

(a) Other includes estimated increases to depreciation and amortization due to purchase accounting fair value adjustments and a reduction of interest expense based on the average borrowings of the period plus the purchase consideration under the Quaker Houghton facility estimated interest rates.

(b) Taxes on income related to both Divestitures and Other reflect each tax effected at the U.S. federal tax rate of 21%.

(c) Other addbacks includes charges related to inventory fair value step up adjustments in the Wallover acquisition, currency conversion impacts of hyper-inflationary economies and other non-recurring charges.



# Full Year 2016 Pro Forma Reconciliation

(dollars in millions)

	2016				
	Quaker	Houghton	Divestitures	Other (a)	Pro Forma*
Net Income (Loss) Attributable to Quaker Houghton	\$ 61	\$ (37)	\$ (8)	\$ 7	\$ 23
Depreciation and Amortization	20	55	-	5	80
Interest Expense, Net	1	51	-	(14)	37
Taxes on Income (b)	23	(5)	(2)	2	18
EBITDA*	105	64	(10)	0	158
Equity Income in a Captive Insurance Company	(2)	-	-	-	(2)
Combination, Integration and Other Acquisition-Related Expenses	2	3	-	-	5
Pension and Postretirement Benefit Costs, Non-Service Components	2	(1)	-	-	1
Cost Reduction Activities	-	4	-	-	4
Impairment of Goodwill and Intangible Assets	-	41	-	-	41
Affiliate Management Fees	-	2	-	-	2
Non-Income Tax Settlement Expense	-	2	-	-	2
Full-Year Impact of Wollover Acquisition	-	3	-	-	3
Other Addbacks (c)	(0)	1	-	-	1
Adjusted EBITDA*	\$ 107	\$ 119	\$ (10)	\$ 0	\$ 215
Adjusted EBITDA Margin* (%)	14%	16%	22%	0%	15%

\* Certain amounts may not calculate due to rounding, including EBITDA, Adjusted EBITDA, Adjusted EBITDA margin (%) as well as the total pro forma financial results presented for combined Quaker Houghton.

(a) Other includes estimated increases to depreciation and amortization due to purchase accounting fair value adjustments and a reduction of interest expense based on the average borrowings of the period plus the purchase consideration under the Quaker Houghton facility estimated interest rates.

(b) Taxes on income related to both Divestitures and Other reflect each tax effected at the U.S. federal tax rate of 21%.

(c) Other addbacks includes a charge related to a legal settlement, a charge related to inventory fair value adjustments in the Wollover acquisition, offset by a gain on the sale of an asset, currency conversion impacts of hyper-inflationary economies and a restructuring credit.

