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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

May 12, 2026  
Date of Report (Date of earliest event reported)

**QUAKER CHEMICAL CORPORATION**  
(Exact name of registrant as specified in its charter)

Commission File Number 001-12019

**Pennsylvania**  
(State or other jurisdiction of  
incorporation)

**23-0993790**  
(I.R.S. Employer  
Identification No.)

**901 E. Hector Street**  
**Conshohocken, Pennsylvania 19428**  
(Address of principal executive offices)  
(Zip Code)

**(610) 832-4000**  
(Registrant's telephone number, including area code)

**Not Applicable**  
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$1 par value	KWR	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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## INFORMATION TO BE INCLUDED IN THE REPORT

### Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On May 12, 2026, Mr. Michael F. Barry, a member of the Board of Directors (the “Board”) of Quaker Chemical Corporation (the “Company”) notified the Company of his retirement from the Board, effective at the conclusion of the Board meeting on May 13, 2026. Mr. Barry served on the Company’s Board since 2008, having served as Chairman of the Board since 2009, and was a member of the Sustainability Committee. Mr. Barry’s decision to retire was voluntary and not the result of any disagreement with the Company on any matter relating to the Company’s operations, policies, or practices.

In connection with Mr. Barry’s retirement, the Board acted to reduce its size from eleven to ten directors, effective May 13, 2026.

Also on May 13, 2026, the Board appointed Mr. Mark A. Douglas, an independent director who has served on the Board since 2013, to succeed Mr. Barry as Chairman. Because Mr. Douglas is an independent director, the Board determined that it was no longer necessary to maintain a Lead Director role and voted to eliminate the role, effective May 13, 2026. Mr. Jeffrey D. Frisby, who served as Lead Director since 2023, remains on the Board and remains the Chair of the Sustainability Committee and a member of the Compensation and Human Resources Committee.

### Item 5.07. Submission of Matters to a Vote of Security Holders.

As of March 2, 2026, the record date for the 2026 Annual Meeting, 17,335,077 shares of the Company’s common stock were outstanding, and the holders of those shares were entitled to cast one vote for each share held. Set forth below are the matters acted upon by the shareholders at the 2026 Annual Meeting and the final voting results of each such proposal.

#### Proposal No.1 – Election of Directors.

The shareholders elected three directors to serve a three-year term until the 2029 annual meeting of shareholders and until their respective successors are duly elected and qualified. The results of the vote were as follows:

Directors	For	Against	Abstain	Broker Non-Votes
Nandita Bakhshi	16,161,268	154,875	8,718	359,761
Joseph A. Berquist	16,174,577	145,059	5,225	359,761
Charlotte C. Henry	15,520,372	798,377	6,112	359,761

#### Proposal No. 2 – Advisory Vote on Compensation of the Company’s Named Executive Officers

The Company’s shareholders approved, on a non-binding basis, the Company’s compensation of its named executive officers as described in the Compensation Discussion and Analysis section and the accompanying compensation tables and narrative disclosures contained in the Company’s Proxy Statement for the 2026 Annual Meeting. The results of the vote were as follows:

For	Against	Abstain	Broker Non-Votes
15,611,451	705,057	8,353	359,761

#### Proposal No. 3 – Ratification of Appointment of Independent Registered Public Accounting Firm for Fiscal Year 2026

The shareholders voted to ratify the appointment of PricewaterhouseCoopers LLP as the Company’s independent registered public accounting firm for the fiscal year 2026. The results of the vote were as follows:

For	Against	Abstain
16,281,591	394,927	8,104

**Item 7.01 Regulation FD Disclosure.**

On May 13, 2026, the Company issued a press release announcing the retirement of Mr. Barry, attached as Exhibit 99.1 to this Current Report on Form 8-K.

**Item 9.01 Financial Statements and Exhibits.**

The following exhibits are included as part of this Current Report on Form 8-K.

<b>Exhibit Number</b>	<b>Description of Exhibit</b>
<a href="#">99.1</a>	<a href="#">Press Release, dated May 13, 2026</a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

QUAKER CHEMICAL CORPORATION

Date: May 15, 2026

By: /s/ Robert T. Traub

Robert T. Traub

Senior Vice President, General Counsel and Corporate Secretary

# News

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**For Release:** Immediate

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## Quaker Houghton Announces Appointment of Mark A. Douglas as Chairman and Retirement of Michael F. Barry as Chairman and Director

**CONSHOHOCKEN, PA (May 13, 2026) /PRNewswire/** – Quaker Houghton (NYSE: KWR) today announced that the Board of Directors (“the Board”) has elected Mark A. Douglas as Chairman of the Board, effective immediately. Mr. Douglas will succeed Michael F. Barry, who has decided to retire as Chairman and a member of the Board. In connection with Mr. Barry’s retirement, the Board acted to reduce its size from eleven to ten directors, effective May 13, 2026.

Mr. Douglas said, “It is a great privilege to succeed Mike. I’ve had the pleasure of serving alongside him as a director since 2013 and know his leadership has been invaluable to both the Board and our shareholders. During his tenure, the Company delivered significant growth, solid shareholder returns, and approximately 30 strategic acquisitions.”

Mr. Barry said, “It has been an honor to serve on Quaker Houghton’s Board since 2008 and as its Chairman for the past 17 years. I am proud of what we’ve achieved and know that Mark will carry on our unwavering commitment to providing shareholder value. Also, it has been over 4 years since I retired as CEO, and now is the proper time to retire from the Board. Quaker Houghton is in a strong place under the leadership of Joe Berquist with whom I have worked closely for over 20 years. Joe is the ideal leader for this Company going forward given his intimate knowledge of the businesses, product lines, employees and customers, and his strategic vision to take the Company into the future. I am impressed with Joe’s leadership since becoming CEO. He has taken actions that are positioning the Company well for future growth, including numerous strategic initiatives that will create value for our shareholders, as well as all stakeholders, including our customers and employees. It’s been 28 years since I walked in the door at Quaker Houghton and after today, I will continue to be a shareholder of this great company, and I am looking forward to the significant value creation that I believe will take place.”

Mr. Barry added, “Mark is a highly respected and dedicated member of the Board and Chair of the Governance Committee. His experience leading a global chemical company, along with his deep understanding of Quaker Houghton’s business, will position him well to serve as Chairman and continue driving its long-term success.”

Joseph A. Berquist, Chief Executive Officer and President, said, “Mike’s legacy at Quaker Houghton is one of achievement, distinguished by thoughtful and caring leadership. In recognition of his innumerable contributions as both CEO and Chairman, I’m pleased to announce that we’ll be naming the *Michael F.*

*Barry Employee Learning and Conference Center* at our new corporate headquarters, and the Company will also sponsor *The Michael F. Barry Quaker Houghton Manufacturing Leadership Fellowship* at Drexel University, Mike's alma mater. We wish Mike all the best in his retirement."

In light of the election of Mr. Douglas, an independent director, as Chairperson, the Board also voted to eliminate the role of Lead Independent Director, effective today. Mr. Berquist said "The Board and Company thank Jeffrey D. Frisby for serving as our Lead Independent Director since 2023. We're pleased to have him remain on the Board as the Chair of the Sustainability Committee and a valued member of the Compensation and Human Resources Committee."

### **About Quaker Houghton**

Quaker Houghton is the global leader in industrial process fluids. With a presence around the world, including operations in over 25 countries, our customers include thousands of the world's most advanced and specialized steel, aluminum, automotive, aerospace, offshore, container, mining, and metalworking companies. Our high-performing, innovative and sustainable solutions are backed by best-in-class technology, deep process knowledge and customized services. With approximately 4,700 employees, including chemists, engineers and industry experts, we partner with our customers to improve their operations so they can run even more efficiently, even more effectively, whatever comes next. Quaker Houghton is headquartered in Conshohocken, Pennsylvania, located near Philadelphia in the United States. Visit [quakerhoughton.com](http://quakerhoughton.com) to learn more.