$\qquad$
FORM 10-Q
/ X / QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended March 31, 1994

OR
/ / TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
$\qquad$

Commission file number 0-7154
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QUAKER CHEMICAL CORPORATION


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    QUAKER CHEMICAL CORPORATION AND CONSOLIDATED SUBSIDIARIES
CONDENSED FINANCIAL INFORMATION
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The following condensed financial statements are filed as part of this quarterly report on Form 10-Q:
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Consolidated balance sheet at March 31, 1994 and
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Consolidated balance sheet at March 31, 1994 and
December 31, 1993
December 31, 1993
Consolidated statement of income for the three months
Consolidated statement of income for the three months
ended March 31, 1994 and 1993
ended March 31, 1994 and 1993
Consolidated statement of cash flows for the three months
Consolidated statement of cash flows for the three months
ended March 31, 1994 and 1993

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            ended March 31, 1994 and 1993
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## NOTE TO CONDENSED FINANCIAL INFORMATION

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The attached condensed financial information has been prepared in accordance with instructions for Form \(10-Q\) and, therefore, does not include all financial note information which might be necessary for a fair presentation in accordance with generally accepted accounting principles. Such condensed financial information is unaudited, but in the opinion of management, includes all adjustments, consisting only of normal recurring adjustments and accruals, necessary for a fair presentation of results for the periods indicated. The net income reported for the periods should not necessarily be regarded as indicative of net income on an annualized basis; however, significant variations from the results for the same period of the previous year, if any, have been disclosed in the accompanying management's discussion and analysis.
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| MARCH 31, | DEC 31, |
| :---: | :---: |
| 1994 | 1993 |
| ---- | ---- |
| (UNAUDITED) | $*$ |

## ASSETS

- ------

CURRENT ASSETS
$\$ 15,354$ \$ 19,293
40,568
37,108

| INVENTORIES |  |  |
| :---: | :---: | :---: |
| WORK IN PROCESS AND FINISHED GOODS | 9,902 | 9,278 |
| RAW MATERIALS AND SUPPLIES | 7,631 | 8,269 |
| DEFERRED TAXES | 2,414 | 2,857 |
| OTHER CURRENT ASSETS | 6,407 | 6,582 |
| TOTAL CURRENT ASSETS | 82,276 | 84,387 |
| INVESTMENTS IN ASSOCIATED COMPANIES, AT EQUITY | 9,992 | 6,224 |
| PROPERTY, PLANT AND EQUIPMENT |  |  |
| LAND | 6,559 | 6,440 |
| BUILDINGS AND IMPROVEMENTS | 36,247 | 35,590 |
| MACHINERY AND EQUIPMENT | 64,115 | 63,066 |
| CONSTRUCTION IN PROGRESS | 3,581 | 1,980 |
|  | 110,502 | 107,076 |
| LESS ACCUMULATED DEPRECIATION | 52,961 | 50,525 |
|  | 57,541 | 56,551 |
| EXCESS OF COST OVER NET ASSETS |  |  |
| OF ACQUIRED COMPANIES, NET | 14,373 | 14,472 |
| DEFERRED TAXES | 4,792 | 4,788 |
| OTHER NONCURRENT ASSETS | 4,019 | 4,563 |
|  | 23,184 | 23,823 |
|  | \$172,993 | \$170,985 |

* CONDENSED FROM AUDITED FINANCIAL STATEMENTS.
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QUAKER CHEMICAL CORPORATION

CONSOLIDATED BALANCE SHEET

| $(D O L L A R S ~ I N ~ T H O U S A N D S) ~$ |  |
| :---: | :---: |
| ----------------- |  |
| MARCH 31, | DEC 31, |
| 1994 | 1993 |
| ---- | ---- |
| (UNAUDITED) | $\star$ |

LIABILITIES AND SHAREHOLDERS' EQUITY


CURRENT LIABILITIES
SHORT-TERM BORROWINGS AND CURRENT PORTION OF LONG-TERM DEBT
AND CAPITAL LEASE \$ 8,969 \$ 4,953
ACCOUNTS PAYABLE
16,474 18,117
DIVIDENDS PAYABLE
$1,435 \quad 1,432$
ACCRUED LIABILITIES
$16,225 \quad 17,727$
ESTIMATED TAXES ON INCOME

TOTAL CURRENT LIABILITIES
--------- ---------

43,252 42,642
-------- --------

| LONG-TERM DEBT AND CAPITAL LEASE | 14,338 | 16,095 |
| :---: | :---: | :---: |
| DEFERRED TAXES ON INCOME | 3,004 | 3,043 |
| ACCRUED POSTRETIREMENT BENEFITS | 9,043 | 8,968 |
| OTHER NONCURRENT LIABILITIES | 6,947 | 6,840 |
| TOTAL NONCURRENT LIABILITIES | 33,332 | 34,946 |
|  | 76,584 | 77,588 |
| MINORITY INTEREST IN EQUITY OF SUBSIDIARIES | 2,225 | 2,014 |
| SHAREHOLDERS' EQUITY |  |  |
| COMMON STOCK, \$1 PAR VALUE: AUTHORIZED $30,000,000$ SHARES: ISSUED (INCLUDING |  |  |
| TREASURY SHARES) 9,664,009 SHARES | 9,664 | 9,664 |
| CAPITAL IN EXCESS OF PAR VALUE | 568 | 529 |
| RETAINED EARNINGS | 84,301 | 83,498 |
| EQUITY ADJUSTMENT FROM FOREIGN CURRENCY TRANSLATION | 5,318 | 3,577 |
|  | 99,852 | 97,268 |
| TREASURY STOCK, SHARES HELD AT COST; $1994-405,611,1993-458,375$ | $(5,668)$ | $(5,885)$ |
|  | 94,184 | 91,383 |
|  | \$172,993 | \$170,985 |
|  | = = = = = = = = | $=======$ |

* CONDENSED FROM AUDITED FINANCIAL STATEMENTS.
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QUAKER CHEMICAL CORPORATION

CONSOLIDATED STATEMENT OF INCOME

FOR THE PERIOD ENDED MARCH 31,
$-------------------------------$

| INCOME |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| NET SALES | \$ | 45,093 | \$ | 48,361 |
| OTHER INCOME, NET |  | 358 |  | 203 |
|  |  | 45,451 |  | 48,564 |
| COSTS AND EXPENSES |  |  |  |  |
| COST OF GOODS SOLD |  | 25,383 |  | 27,822 |
| SELLING, ADMINISTRATIVE AND GENERAL EXPENSES | SELLING, ADMINISTRATIVE AND |  |  | 16,945 |
|  |  | 41,737 |  | 44,767 |
| INCOME FROM OPERATIONS |  | 3,714 |  | 3,797 |


QUAKER CHEMICAL CORPORATION
CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE PERIOD ENDED MARCH 31,
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UNAUDITED
(DOLLARS IN THOUSANDS)

$\$(1,105) \quad \$ \quad 2,681$
--------- --------
1,000 (471)
$551 \quad 277$
$(3,319)$
$(2,147) \quad(1,373)$
72
--------- -------
$(3,868) \quad(1,495)$

CASH FLOWS FROM FINANCING ACTIVITIES SHORT-TERM DEBT INCURRED
CAPITAL LEASE INCURRED
REPAYMENT OF SHORT-TERM DEBT
REPAYMENT OF LONG-TERM DEBT
REPAYMENT OF CAPITAL LEASE
DIVIDENDS PAID
TREASURY STOCK ISSUED
OTHER

1,500
879
(434)
$\begin{array}{rr}(101) & (610) \\ (1,433) & (1,379)\end{array}$
$\begin{array}{cr}(1,433) & (1,379) \\ 256 & 233\end{array}$
(3) 93
NET CASH PROVIDED FROM FINANCING
ACTIVITIES
EFFECT OF EXCHANGE RATE CHANGES ON CASH
NET (DECREASE) INCREASE IN CASH AND
CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS AT:
BEGINNING OF PERIOD
END OF PERIOD
CASH PAID FOR:
INCOME TAXES
INTEREST

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Management's Discussion and Analysis of
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Financial Condition and Results of Operations

Liquidity and Capital Resources

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The working capital ratio at March 31, 1994 was 1.9 to 1 as compared to 2.0 to 1 at December 31, 1993, reflecting the continuation of an adequate level of liquidity necessary to support operations. The company's net cash position (cash and cash equivalents plus short-term investments less short-term borrowings and current portion of long-term debt and capital lease) declined $\$ 9.0$ million during the quarter. This was due primarily to a cash investment of approximately $\$ 3.3$ million in a joint venture and increased short-term borrowings in the U.S. associated with (i) seasonal cash needs, (ii) the replacement of maturing long-term obligations with short-term debt, and (iii) increases in non-cash (primarily accounts receivable) working capital. Working capital decreased $\$ 2.7$ million during the quarter mainly as a result of the aforementioned reduction in net cash.

During March, 1994, the company entered into an agreement for the creation of the above-noted joint venture with Fluid Recycling Services Company which is expected to enhance the Total Fluid Management (TFM) capabilities of the company. In addition to the initial contribution, additional investments are expected over the next few years based on the growth of the venture.

Comparison of First Quarter 1994 with First Quarter 1993

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Consolidated net sales for the first quarter of 1994 decreased $\$ 3.3$ million (7\%) while income from operations decreased $\$ .1$ million (2\%) when compared to the first quarter of 1993. The decrease in sales was due to a $3 \%$ decline in volume; a $2 \%$ reduction associated with currency translation; and declines of $1 \%$ each from price and product mix, and the net result of acquisitions and divestitures. The decrease in the volume for the quarter was mainly a result of a reduction in orders shipped to the People's Republic of China (PRC) as that country worked down an earlier inventory buildup; the European recession's impact on customer production levels, particularly in the steel and automotive markets of Southern Europe; and the adverse effect of the continued slump in the aircraft and aerospace
industry. Shipments to the PRC are expected to resume in the second quarter, hopefully, under a more consistent order pattern. The company continues to be challenged with pricing pressures in key markets and increased customer efficiencies in the usage of chemical products. While operating conditions in the United States appear healthy, uncertainty exists as to whether or not the current pace of industrial activity can continue given the Federal Reserve Board's recent actions to restrain inflation. In Europe, though there have been modest signs of improvement in some of our markets, it is difficult to predict the timing of an overall recovery.


#### Abstract

Operating margins as a percentage of sales were comparable to first quarter 1993 as improved sales mix, lower raw material costs, and cost savings associated with the company's 1993 repositioning program offset the negative leverage effect of fixed costs on reduced sales volume. The after-tax financial benefit generated in the first quarter 1994 from the 1993 repositioning program was approximately $\$ .05$ per share. Interest income declined mainly as a result of lower cash holdings by the company. The effective tax rate in the first quarter of 1994 increased slightly versus first quarter 1993 primarily as a result of foreign taxes on earnings at rates different than the U.S. federal tax rates. The decrease in equity in net income from associated companies was primarily due to lower earnings from the company's Japanese affiliate which is being hampered by sluggish demand in the Japanese steel industry. The negative influence of currency translation on first quarter 1994 net income was $\$ .01$ per share.


PART II. OTHER INFORMATION

Items 1-5 are inapplicable and have been omitted.
Item 6. Exhibits and Reports on Form 8-K.
(a) Exhibits. None.
(b) Reports on Form 8-K. No report on Form $8-K$ was filed during the quarter for which this report is filed.

*     *         *             *                 *                     *                         *                             *                                 * 

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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QUAKER CHEMICAL CORPORATION
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(registrant)

JOSEPH F. SPANIER

Joseph F. Spanier, officer duly
authorized to sign this report,
Corporate Controller and
Principal Financial Officer

Date: May 13, 1994

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