## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

> October 26, 2017 Date of Report (Date of earliest event reported)

## **QUAKER CHEMICAL CORPORATION**

(Exact name of Registrant as specified in its charter)

**Commission File Number 001-12019** 

PENNSYLVANIA

(State or other jurisdiction of incorporation or organization)

No. 23-0993790 (I.R.S. Employer Identification No.)

One Quaker Park 901 E. Hector Street Conshohocken, Pennsylvania 19428 (Address of principal executive offices) (Zip Code)

(610) 832-4000

(Registrant's telephone number, including area code)

Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to section 13(a) of the exchange Act.  $\Box$ 

### INFORMATION TO BE INCLUDED IN THE REPORT

### Item 2.02. Results of Operations and Financial Condition.

On October 26, 2017, Quaker Chemical Corporation ("Quaker Chemical") announced its results of operations for the third quarter ended September 30, 2017 in a press release, the text of which is included as Exhibit 99.1 hereto. Supplemental information related to the same period is also included as Exhibit 99.2 hereto.

### Item 9.01. Financial Statements and Exhibits.

The following exhibits are included as part of this report:

<u>Exhibit No.</u> 99.1	Press Release of Quaker Chemical Corporation dated October 26, 2017.
<u>99.2</u>	Supplemental Information related to third quarter ended September 30, 2017

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### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 26, 2017

QUAKER CHEMICAL CORPORATION Registrant

By: <u>/s/ MARY DEAN HALL</u> Mary Dean Hall Vice President, Chief Financial Officer and Treasurer NEWS Contact: Mary Dean Hall Vice President, Chief Financial Officer and Treasurer Hallm@quakerchem.com T. 610.832.4160



Exhibit 99.1

For Release: Immediate

## **QUAKER CHEMICAL ANNOUNCES THIRD QUARTER 2017 RESULTS**

- 12% growth in net sales primarily driven by strong volume increase of 7%
- Net income of \$11.1 million and earnings per diluted share of \$0.83 includes the impact of \$9.7 million or \$0.52 per diluted share of Houghton combination-related expenses
- 6% increase in non-GAAP earnings per diluted share to \$1.32
- Solid earnings drives 4% increase in adjusted EBITDA to \$29.4 million

#### October 26, 2017

CONSHOHOCKEN, PA – Quaker Chemical Corporation (NYSE: KWR) today announced a net sales increase of 12% to \$212.9 million in the third quarter of 2017 compared to \$190.4 million in the third quarter of 2016, driven by organic and acquisition volume growth of 5% and 2%, respectively. These strong volumes drove a 5% increase in gross profit quarter-over-quarter, despite lower gross margin in the third quarter of 2017 primarily attributable to higher raw material costs and changes in the mix of certain products sold. In addition, current quarter operating income benefited from the Company's continued discipline in managing selling, general and administrative expenses ("SG&A"), leveraging its significant sales growth in the current quarter.

The Company's third quarter of 2017 net income was \$11.1 million and its earnings per diluted share was \$0.83, which includes \$9.7 million, or \$0.52 per diluted share, of expenses incurred related to the Company's previously announced pending combination with Houghton International, Inc ("Houghton"). The Company's third quarter of 2016 net income was \$16.0 million and its earnings per diluted share was \$1.21, which included \$1.2 million, or \$0.08 per diluted share, of similar combination-related expenses. Excluding these combination-related expenses and other non-core items, the Company's operating performance, coupled with a lower current quarter effective tax rate, drove non-GAAP earnings per diluted share to \$1.32, a 6% increase compared to \$1.25 in the prior year period. The Company's adjusted EBITDA of \$29.4 million in the third quarter of 2017 represented a 4% increase compared to \$28.3 million in the third quarter of 2016. Also, the Company's strong performance drove solid operating cashflows of \$20.0 million in the third quarter of 2017.

Michael F. Barry, Chairman, Chief Executive Officer and President, commented, "We are pleased with our third quarter results, despite higher raw material costs which continued to increase more than we had expected in the quarter. We were able to grow our organic volumes by 5% on continued market share gains, as well as from increased production in some of our end markets. While our gross margins declined due to raw material price increases, we were able to partially offset this decline with savings realized from our previously announced restructuring program and other cost streamlining initiatives. Overall, we achieved a 4% increase in adjusted EBITDA and a 6% increase in non-GAAP earnings."

Mr. Barry continued, "Looking forward, we expect our gross margins to trend upwards over the next few quarters, gradually heading back to our 37% target. We remain committed to our strategy and believe our ability to take market share and leverage our past acquisitions will continue to help offset market challenges. Our 2017 plans continue to indicate growth in both the top line and bottom line, excluding Houghton-related costs, with earnings growth in all regions. Overall, we continue to remain confident in our future and expect 2017 to be another good year for Quaker, as we expect to increase non-GAAP earnings and adjusted EBITDA for the eighth consecutive year. In addition, we remain truly excited for the close of our previously announced combination with Houghton, as it will create long-term sustainable value for our customers and shareholders. The deal still remains on track to close by the end of this year or the first quarter of 2018."

Quaker Chemical Corporation One Quaker Park, 901 E. Hector Street, Conshohocken, PA 19428-2380 USA P: 610.832.4000 F: 610.832.8682 quakerchem.com

### Third Quarter of 2017 Summary

Net sales in the third quarter of 2017 were \$212.9 million compared to \$190.4 million in the third quarter of 2016. The \$22.5 million or 12% increase in net sales was due to a 5% increase in organic volumes, a 2% increase from acquisitions, a 3% increase due to changes in price and product mix and the positive impact from foreign currency translation of \$3.8 million or 2%.

Gross profit in the third quarter of 2017 increased \$3.9 million or 5% from the third quarter of 2016, primarily due to the increase in sales volumes, noted above, partially offset by a lower gross margin of 35.1% in the third quarter of 2017 compared to 37.2% in the prior year quarter. The decrease in the Company's gross margin was primarily due to higher raw material costs compared to the prior year and changes in the mix of certain products sold.

SG&A increased \$3.2 million during the third quarter of 2017 compared to the third quarter of 2016 due to the net impact of several factors. Specifically, the Company's SG&A increased as a result of higher labor-related costs, primarily due to annual compensation increases and the timing of certain incentive compensation accruals, additional SG&A associated with the Company's fourth quarter of 2016 Lubricor Inc. acquisition, and an increase due to the impact of foreign currency translation. These increases in SG&A quarter-over-quarter were partially offset by decreases from certain cost savings efforts, including the Company's 2015 global restructuring program.

During the third quarter of 2017, the Company incurred \$9.7 million or \$0.52 per diluted share of expenses related to its previously announced combination with Houghton, including certain legal, financial, and other advisory and consultant expenses related to integration planning, regulatory and shareholder approvals associated with the combination. In the third quarter of 2016 the Company incurred \$1.2 million or \$0.08 per diluted share of due diligence expenses related to this combination.

Operating income in the third quarter of 2017 was \$14.0 million compared to \$21.9 million in the third quarter of 2016. The decrease in operating income was primarily due to higher combination-related expenses and higher levels of SG&A not related to the Houghton combination, which more than offset gross profit increases on strong volume growth.

Other income (expense), net, increased \$0.3 million quarter-over-quarter primarily due to higher foreign currency transaction gains realized in the third quarter of 2017 compared to the third quarter of 2016.

Interest expense was relatively consistent during the third quarter of 2017 compared to the third quarter of 2016. Interest income increased \$0.2 million quarter-over-quarter primarily due to an increase in the level of the Company's invested cash in certain regions with higher returns.

The Company's effective tax rates for the third quarters of 2017 and 2016 were 22.1% and 28.3%, respectively. The Company's relatively low third quarter of 2017 effective tax rate was driven by the favorable impact of an accounting standard that was adopted in the current year. Comparatively, the third quarter of 2016 effective tax rate reflected earnings taxed at one of the Company's subsidiaries at a statutory tax rate of 25% while awaiting recertification of a concessionary 15% tax rate, which the Company received and recorded the full year benefit of during the fourth quarter of 2016. This concessionary tax rate was available to the Company throughout 2017. Both the third quarters of 2017 and 2016 effective tax rates included the tax benefit of changes in uncertain tax positions, which were more favorable to the effective tax rate in the prior year quarter as compared to the current quarter.

Equity in net income of associated companies ("equity income") decreased \$0.2 million quarter-over-quarter primarily driven by lower earnings from the Company's interest in a captive insurance company.

The Company's net income attributable to noncontrolling interest increased \$0.2 million quarter-over-quarter primarily due to an improvement in performance of certain consolidated affiliates in the Company's Asia/Pacific region.

In addition to the foreign currency transaction gains realized in other income noted above, the impacts from foreign currency translation also positively impacted the Company's third quarter of 2017 results by approximately 1%, or \$0.02 per diluted share.

### Year-to-Date 2017 Summary

Net sales in the first nine months of 2017 were \$609.0 million compared to \$555.4 million in the first nine months of 2016. The \$53.6 million or 10% increase in net sales was due to a 6% increase in organic volumes, a 2% increase from acquisitions and a 2% increase due to changes in price and product mix. Foreign currency translation negatively impacted net sales by less than 1% or \$1.2 million.

Gross profit in the first nine months of 2017 increased \$7.2 million or 3% from the first nine months of 2016, primarily due to the increase in sales volumes, noted above, partially offset by a lower gross margin of 35.7% in the first nine months of 2017 compared to 37.9% in the prior year. The decrease in the Company's gross margin during the first nine months of 2017 was primarily due to higher raw material costs compared to the prior year and a change in the mix of certain products sold.

SG&A increased \$4.0 million in the first nine months of 2017 compared to the prior year primarily due to the Company's prior year Lubricor Inc. acquisition and higher overall labor related costs, partially offset by the impact of foreign currency translation and the Company's past cost savings efforts.

During the first nine months of 2017, the Company incurred \$23.1 million or \$1.47 per diluted share of expenses related to its previously announced combination with Houghton. Similarly, the Company incurred \$1.2 million or \$0.08 per diluted share of combination-related expenses in the first nine months of 2016.

Operating income in the first nine months of 2017 was \$45.7 million compared to \$64.4 million in the first nine months of 2016. The decrease in operating income was primarily due to the Houghton combination-related expenses along with slightly higher levels of SG&A not related to the Houghton combination, which more than offset gross profit increases on strong volume growth.

The Company had other expense of \$1.4 million in the first nine months of 2017 compared to \$0.2 million in the first nine months of 2016. The increase in other expense was primarily driven by a second quarter of 2017 U.S. pension plan settlement charge, partially offset by slightly higher foreign currency transaction gains and an increase in receipts of local municipality-related grants in one of the Company's regions year-over-year.

Interest expense was relatively consistent year-over-year. Interest income was \$0.4 million higher in the first nine months of 2017 compared to the first nine months of 2016, primarily due to an increase in the level of the Company's invested cash in certain regions with higher returns.

The Company's effective tax rates for the first nine months of 2017 and 2016 were 32.5% and 31.0%, respectively. The Company's first nine months of 2017 effective tax rate was elevated due to the impact of certain non-deductible Houghton combination-related expenses, partially offset by the favorable impact of the accounting standard adoption, noted above. The first nine months of 2016 effective tax rate was also elevated due to the temporarily inflated tax rate at one of the Company's subsidiaries, noted in the quarter summary above.

Equity income increased \$0.7 million in the first nine months of 2017 compared to the first nine months of 2016. The increase was primarily due to higher earnings from the Company's interest in a captive insurance company in the current year.

The Company had a \$0.5 million increase in net income attributable to noncontrolling interest in the first nine months of 2017 compared to the first nine months of 2016, primarily due to an improvement in performance of certain consolidated affiliates in the Company's Asia/Pacific region.

The impacts from foreign currency translation negatively impacted the Company's first nine months of 2017 results by approximately 1%, or \$0.04 per diluted share, which does not include the foreign currency transaction gains realized in other income noted above.

### **Balance Sheet and Cash Flow Items**

The Company's net operating cash flow of \$20.0 million in the third quarter of 2017 increased its year-to-date net operating cash flow to \$40.8 million, as compared to \$53.0 million in the first nine months of 2016. The decrease in net operating cash flow was primarily due to \$12.7 million of Houghton combination-related payments in the current year and higher cash invested in the Company's working capital as a result of the Company's strong sales growth. In addition, the Company paid \$4.7 million in cash dividends during the third quarter of 2017, increasing its total dividends paid year-to-date by \$0.8 million to \$13.9 million, which represents a 6% increase in cash dividends paid year-over-year. Overall, the Company's liquidity and balance sheet remain strong, as its cash position exceeded its debt at September 30, 2017 by \$36.0 million and the Company's total debt continued to be less than one times its trailing twelve month adjusted EBITDA.

### Houghton Combination

On April 4, 2017, Quaker entered into a share purchase agreement with Gulf Houghton Lubricants, Ltd. to purchase the entire issued and outstanding share capital of Houghton ("the Combination"). The shares will be bought for aggregate purchase consideration consisting of: (i) \$172.5 million in cash; (ii) a number of shares of common stock, \$1.00 par value per share, of the Company comprising 24.5% of the common stock outstanding upon the closing of the Combination; and (iii) the Company's assumption of Houghton's net indebtedness as of the closing of the Combination, which was approximately \$690 million at signing. At closing, the total aggregate purchase consideration is dependent on the Company's stock price and the level of Houghton's indebtedness. The Company secured \$1.15 billion in commitments from Bank of America Merrill Lynch and Deutsche Bank to fund the Combination and to provide additional liquidity at closing, and has since replaced these commitments with a syndicated bank agreement with customary terms and conditions. Funding of the syndicated bank agreement is contingent upon closing of the Company's shares at closing of the Combination was subject to approval by Quaker's shareholders under the rules of the New York Stock Exchange, and approval was received at a meeting of the Company's shareholders during the third quarter of 2017. Also, the Combination is subject to regulatory approvals in the United States, Europe, China and Australia. The Company received regulatory approval from China in July 2017 and from Australia in October 2017. Depending on the remaining regulatory approvals noted above, as well as other customary terms and conditions set forth in the share purchase agreement, the Company still estimates closing of the Combination to occur either late in the fourth quarter of 2017 or the first quarter of 2018.

### **Non-GAAP Measures**

Included in this public release are two non-GAAP (unaudited) financial measures: non-GAAP earnings per diluted share and adjusted EBITDA. The Company believes these non-GAAP financial measures provide meaningful supplemental information as they enhance a reader's understanding of the financial performance of the Company, are more indicative of future operating performance of the Company, and facilitate a better comparison among fiscal periods, as the non-GAAP financial measures exclude items that are not considered core to the Company's operations. Non-GAAP results are presented for supplemental informational purposes only and should not be considered a substitute for the financial information presented in accordance with GAAP.

The following tables reconcile non-GAAP earnings per diluted share (unaudited) and adjusted EBITDA (unaudited) to their most directly comparable GAAP (unaudited) financial measures:

	Three Months Ended September 30,					1ths Ended 1ber 30,	
		2017		2016	 2017		2016
GAAP earnings per diluted share attributable to Quaker Chemical							
Corporation common shareholders	\$	0.83	\$	1.21	\$ 2.25	\$	3.32
Equity income in a captive insurance company per diluted share		(0.03)		(0.04)	(0.11)		(0.07)
Houghton combination-related expenses per diluted share		0.52		0.08	1.47		0.08
U.S. pension plan settlement charge per diluted share					0.09		_
Cost streamlining initiative per diluted share					0.01		_
Currency conversion impacts of the Venezuelan bolivar fuerte per							
diluted share		0.00			0.03		0.01
Non-GAAP earnings per diluted share	\$	1.32	\$	1.25	\$ 3.74	\$	3.34

	Three Months Ended September 30,					Nine Mont Septem		
		2017		2016		2017		2016
Net income attributable to Quaker Chemical Corporation	\$	11,142	\$	16,008	\$	30,040	\$	43,969
Depreciation and amortization		5,017		4,868		14,954		14,788
Interest expense		793		758		2,229		2,226
Taxes on income before equity in net income of associated								
companies		3,140		6,121		14,229		19,664
Equity income in a captive insurance company		(400)		(597)		(1,427)		(952)
Houghton combination-related expenses		9,675		1,157		23,088		1,157
U.S. pension plan settlement charge		_				1,860		_
Cost streamlining initiative		_				286		_
Currency conversion impacts of the Venezuelan bolivar fuerte		35		_		375		88
Adjusted EBITDA	\$	29,402	\$	28,315	\$	85,634	\$	80,940
Adjusted EBITDA margin (%)		13.8%		14.9%		14.1%	-	14.6%

### **Forward-Looking Statements**

This release contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in such statements. A major risk is that demand for the Company's products and services is largely derived from the demand for its customers' products, which subjects the Company to uncertainties related to downturns in a customer's business and unanticipated customer production shutdowns. Other major risks and uncertainties include, but are not limited to, significant increases in raw material costs, customer financial stability, worldwide economic and political conditions, foreign currency fluctuations, significant changes in applicable tax rates and regulations, future terrorist attacks and other acts of violence. Other factors, including those related to the previously announced Houghton combination, could also adversely affect us. For more information regarding these risks and uncertainties as well as certain additional risks that we face, you should refer to the Risk Factors detailed in Item 1A of our Form 10-K for the year ended December 31, 2016, the proxy statement filed on July 31, 2017 and in our quarterly and other reports filed from time to time with the Commission. Therefore, we caution you not to place undue reliance on our forward-looking statements. This discussion is provided as permitted by the Private Securities Litigation Reform Act of 1995.

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### **Conference Call**

As previously announced, Quaker Chemical's investor conference call to discuss the third quarter of 2017 results is scheduled for October 27, 2017 at 8:30 a.m. (ET). A live webcast of the conference call, together with supplemental information, can be accessed through the Company's Investor Relations website at https://www.quakerchem.com. You can also access the conference call by dialing 877-269-7756.

### <u>About Quaker</u>

Quaker Chemical is a leading global provider of process fluids, chemical specialties, and technical expertise to a wide range of industries, including steel, aluminum, automotive, mining, aerospace, tube and pipe, cans, and others. For nearly 100 years, Quaker has helped customers around the world achieve production efficiency, improve product quality, and lower costs through a combination of innovative technology, process knowledge, and customized services. Headquartered in Conshohocken, Pennsylvania USA, Quaker serves businesses worldwide with a network of dedicated and experienced professionals whose mission is to make a difference.

### Quaker Chemical Corporation Condensed Consolidated Statements of Income (Dollars in thousands, except share and per share data)

				(Unauc	lited			
	Т	hree Months End	led Se	ptember 30,		Nine Months Ende	ed Sej	otember 30,
		2017		2016		2017		2016
Net sales	\$	212,918	\$	190,428	\$	609,010	\$	555,420
Cost of goods sold		138,142		119,531		391,512		345,141
Gross profit		74,776		70,897		217,498		210,279
%		35.1%		37.2%		35.7%		37.9%
Selling, general and administrative expenses		51,092		47,877		148,740		144,720
Combination-related expenses		9,675		1,157		23,088		1,157
		,,,,,,,		1,107		20,000		1,107
Operating income		14,009		21,863		45,670		64,402
%		6.6%		11.5%		7.5%		11.6%
Other income (expense), net		249		(10)		(1,427)		(245)
Interest expense		(793)		(758)		(2,229)		(2,226)
Interest income		762		551		1,825		1,444
Income before taxes and equity in net income of								
associated companies		14,227		21,646		43,839		63,375
Taxes on income before equity in net income of								
associated companies		3,140		6,121		14,229		19,664
Income before equity in net income of associated		2,110		0,121		1.,>		19,000
companies		11,087		15,525		29,610		43,711
Equity in net income of associated companies		617		826		2,049		1,389
Equity in net meane of associated companies		017		820		2,049		1,309
Net income		11,704		16,351		31,659		45,100
Less: Net income attributable to noncontrolling interest		562		343		1,619		1,131
Net income attributable to Quaker Chemical								
Corporation	\$	11,142	\$	16,008	\$	30,040	\$	43,969
%	<u> </u>	5.2%		8.4%		4.9%		7.9%
, •		0.270		0,0				,
Share and per share data:								
Basic weighted average common shares outstanding		13,217,165		13,143,884		13,196,255		13,128,996
Diluted weighted average common shares outstanding		13,251,693		13,173,844		13,238,073		13,147,825
Net income attributable to Quaker Chemical								
Corporation Common Shareholders - basic	\$	0.84	\$	1.21	\$	2.26	\$	3.32
Net income attributable to Quaker Chemical								
Corporation Common Shareholders - diluted	\$	0.83	\$	1.21	\$	2.25	\$	3.32
		- more	_					

### **Quaker Chemical Corporation Condensed Consolidated Balance Sheets** (Dollars in thousands, except par value and share amounts)

			dited)	
	Sep	tember 30,	De	cember 31,
		2017		2016
ASSETS				
Current assets				
Cash and cash equivalents	\$	109,088	\$	88,818
Accounts receivable, net		218,243		195,225
Inventories, net		90,252		77,082
Prepaid expenses and other current assets		24,272		15,343
Total current assets		441,855		376,468
		0.6.0.0		0.5.50.4
Property, plant and equipment, net		86,278		85,734
Goodwill		85,816		80,804
Other intangible assets, net		73,514		73,071
Investments in associated companies		25,191		22,817
Non-current deferred tax assets		22,229		24,382
Other assets		29,644		28,752
Total assets	\$	764,527	\$	692,028
LIABILITIES AND EQUITY				
Current liabilities				
Short-term borrowings and current portion of long-term debt	\$	700	\$	707
Accounts and other payables	Ŷ	95,584	Ŷ	82,164
Accrued compensation		20,470		19,356
Accrued restructuring		-		670
Other current liabilities		39,367		24,514
Total current liabilities		156,121		127,411
Long-term debt		72,374		65,769
Non-current deferred tax liabilities		12,618		12,008
Other non-current liabilities		71,355		74,234
Total liabilities		312,468		279,422
Equity				
Common stock, \$1 par value; authorized 30,000,000 shares; issued and outstanding 2017-13,299,294 shares; 2016 - 13,277,832 shares		13,299		13,278
Capital in excess of par value		113,129		112,475
Retained earnings		380,421		364,414
Accumulated other comprehensive loss		(66,673)		(87,407)
Total Quaker shareholders' equity		440,176		402,760
Noncontrolling interest		11,883		9,846
Total equity		452,059		412,606
Total liabilities and equity	\$	764,527	\$	692,028
	φ	/04,527	ψ	092,028
- more -				

### Quaker Chemical Corporation Condensed Consolidated Statements of Cash Flows (Dollars in thousands)

		(Unau	dited)	
	Ni	ne Months End	ed Sept	
		2017		2016
Cash flows from operating activities	<i>•</i>	21.650	<i>•</i>	1.5.1.0.
Net income	\$	31,659	\$	45,10
Adjustments to reconcile net income to net cash provided by operating activities:		0.464		0.40
Depreciation		9,464		9,46
Amortization		5,490		5,31
Equity in undistributed earnings of associated companies, net of dividends		(1,919)		(1,31
Deferred compensation and other, net		(1,190)		3,08
Stock-based compensation		3,269		4,94
(Gain) loss on disposal of property, plant and equipment and other assets		(50)		4
Insurance settlement realized		(542)		(80
Combination-related expenses, net of payments		10,367		1,15
Pension and other postretirement benefits		608		(3,37
(Decrease) increase in cash from changes in current assets and current liabilities, net of acquisitions:				
Accounts receivable		(12,946)		(5,92
Inventories		(9,272)		(3,74
Prepaid expenses and other current assets		(5,217)		(86
Accounts payable and accrued liabilities		11,755		4,08
Restructuring liabilities		(675)		(4,19
Net cash provided by operating activities		40,801		52,97
Cash flows from investing activities				
Investments in property, plant and equipment		(8,032)		(6,31
Payments related to acquisitions, net of cash acquired		(5,363)		(3,24
Proceeds from disposition of assets		67		5
Insurance settlement interest earned		35		2
Change in restricted cash, net		507		78
Net cash used in investing activities		(12,786)		(8,69
Cash flows from financing activities				
Proceeds from long-term debt		4,472		
Repayments of long-term debt		(488)		(6,84
Dividends paid		(13,893)		(13,05
Stock options exercised, other		(2,594)		6
Payments for repurchase of common stock		-		(5,85
Excess tax benefit related to stock option exercises		-		16
Net cash used in financing activities		(12,503)		(25,52
Effect of exchange rate changes on cash		4,758		(79
Net increase in cash and cash equivalents		20,270		17,97
Cash and cash equivalents at the beginning of the period		88,818		81,05
	¢		φ.	
Cash and cash equivalents at the end of the period	\$	109,088	\$	99,02





## **Risks and Uncertainties Statement**



#### Regulation G

The attached charts include Company information that does not conform to generally accepted accounting principles ("GAAP"). Management believes that an analysis of this data is meaningful to investors because it provides insight with respect to ongoing operating results of the Company and allows investors to better evaluate the financial results of the Company. These measures should not be viewed as an alternative to GAAP measures of performance. Furthermore, these measures may not be consistent with similar measures provided by other companies. This data should be read in conjunction with the Company's most recent annual report filed on Form 10-K as well as the third quarter earnings news release dated October 26, 2017, which has been furnished to the SEC on Form 8-K and the Company's Form 10-Q for the quarterly period ended September 30, 2017, which has been filed with the SEC.

#### Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in such statements. A major risk is that demand for the Company's products and services is largely derived from the demand for its customers' products, which subjects the Company to uncertainties related to downturns in a customer's business and unanticipated customer production shutdowns. Other major risks and uncertainties include, but are not limited to, significant increases in raw material costs, customer financial stability, worldwide economic and political conditions, foreign currency fluctuations, significant changes in applicable tax rates and regulations, future terrorist attacks and other acts of violence. Other factors, including those related to the previously announced Houghton combination ("the Combination"), could also adversely affect us including, but not limited to:

- the risk that a required regulatory approval will not be obtained or is subject to conditions that are not anticipated or acceptable to us;
- the potential for regulatory authorities to require divestitures in connection with the Combination, which would result in a smaller than anticipated combined business;
  - the risk that a closing condition to the Combination may not be satisfied in a timely manner;
- risks associated with the financing of the Combination;
- the occurrence of any event, change or other circumstance that could give rise to the termination of the share purchase agreement;
- potential adverse effects on Quaker Chemical's business, properties or operations caused by the implementation of the Combination;
- Quaker Chemical's ability to promptly, efficiently and effectively integrate the operations of Houghton International and Quaker Chemical;
- risks related to each company's distraction from ongoing business operations due to the Combination; and,
- the outcome of any legal proceedings that may be instituted against the companies following announcement of the share
  purchase agreement and transactions contemplated therein.

Therefore, we caution you not to place undue reliance on our forward-looking statements. For more information regarding these risks and uncertainties as well as certain additional risks that we face, you should refer to the Risk Factors detailed in Item 1A of our Form 10-K for the year ended December 31, 2016, the proxy statement filed on July 31, 2017 and in our quarterly and other reports filed from time to time with the Commission. We do not intend to, and we disclaim any duty or obligation to, update or revise any forward-looking statements to reflect new information or future events or for any other reason. This discussion is provided as permitted by the Private Securities Litigation Reform Act of 1995.





## Michael F. Barry

Chairman of the Board, Chief Executive Officer & President

Mary Dean Hall

Vice President, Chief Financial Officer & Treasurer

## **Robert T. Traub**

Vice President, General Counsel & Corporate Secretary

# **Third Quarter 2017 Headlines**



- 12% growth in net sales primarily driven by strong volume increase of 7%
- Net income of \$11.1 million and earnings per diluted share of \$0.83 includes the impact of \$9.7 million or \$0.52 per diluted share of Houghton combinationrelated expenses
- 6% increase in non-GAAP earnings per diluted share to \$1.32
- Solid earnings drives 4% increase in adjusted EBITDA to \$29.4 million

## **Chairman Comments**





## Third Quarter 2017

- Net sales of \$212.9 million driven by increases in organic volume on continued market share gains and increased production in some end markets
- Strong volumes drove higher gross profit despite a decline in gross margin primarily due to higher raw material costs and changes in product mix
- Operating income benefited from continued discipline in managing SG&A, leveraging significant net sales growth in the quarter
- Strong operating performance coupled with a lower tax rate drove a 6% increase in non-GAAP earnings per diluted share to \$1.32 and a 4% increase in adjusted EBITDA to \$29.4 million
- 2017 Outlook
  - Market share gains and leveraging of past acquisitions will continue to help offset market challenges
  - Expect gross margins to trend upwards over the next few quarters, gradually heading back to the 37% target

Overall, we remain confident in our future and expect 2017 to be another good year for Quaker, as we expect to increase non-GAAP earnings and adjusted EBITDA for the eighth consecutive year

## **Financial Highlights**



- Net sales increase of 12% due to organic volume growth of 5%, increases primarily from the Q4'16 acquisition of Lubricor of 2%, an increase from changes in price and product mix of 3% and a positive impact from FX of 2%
- Lower gross margin of 35.1% in Q3'17 compared to 37.2% in Q3'16 primarily due to changes in raw material costs and the mix of certain products sold
- Houghton combination-related expenses of \$9.7 million or \$0.52 per diluted share in Q3'17 compared to \$1.2 million or \$0.08 per diluted share in Q3'16
- Operating income benefited from continued discipline in managing SG&A costs, leveraging significant sales growth
- Lower effective tax rate of 22.1% due to a current year accounting standard adoption
- Positive impact from FX translation of approximately 1% or \$0.02 per diluted share
- Non-GAAP EPS of \$1.32 up 6% and adjusted EBITDA of \$29.4 million up 4%
- Year-to-date net operating cash flow of \$40.8 million compared to \$53.0 million in the prior year period, primarily due to outflows of \$12.7 million for Houghton combination-related expenses in the current year and higher levels of cash invested in working capital due to Company's strong sales growth

# **Financial Snapshot**

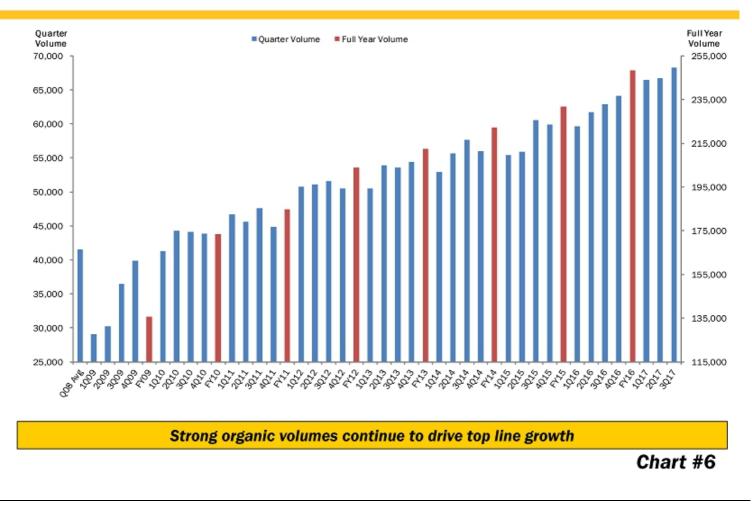


(\$ Millions unless otherwise noted)	Q3 2017	Q3 2016	YTD 2017	YTD 2016
Net Sales	212.9	190.4	609.0	555.4
Gross Profit	74.8	70.9	217.5	210.3
Gross Margin	35.1%	37.2%	35.7%	37.9%
SG&A	51.1	47.9	148.7	144.7
Combination-related expenses	9.7	1.2	23.1	1.2
Operating Income	14.0	21.9	45.7	64.4
Operating Margin	6.6%	11.5%	7.5%	<b>11.6</b> %
Net Income Attributable to Quaker	11.1	16.0	30.0	44.0
Chemical Corporation	11.1	10.0	30.0	44.0
Earnings Per Diluted Share	0.83	1.21	2.25	3.32
Non-GAAP Earnings Per Diluted Share	1.32	1.25	3.74	3.34
Adjusted EBITDA	29.4	28.3	85.6	80.9
Adjusted EBITDA Margin	<b>13.8</b> %	<b>14.9</b> %	14.1%	14.6%
Net Cash	36.0	22.7	_	_
Net Operating Cash Flow	20.0	17.0	40.8	53.0
Effective Tax Rate	<b>22.1</b> %	28.3%	32.5%	31.0%
				Chart #5

## **Product Volume by Quarter and Year**

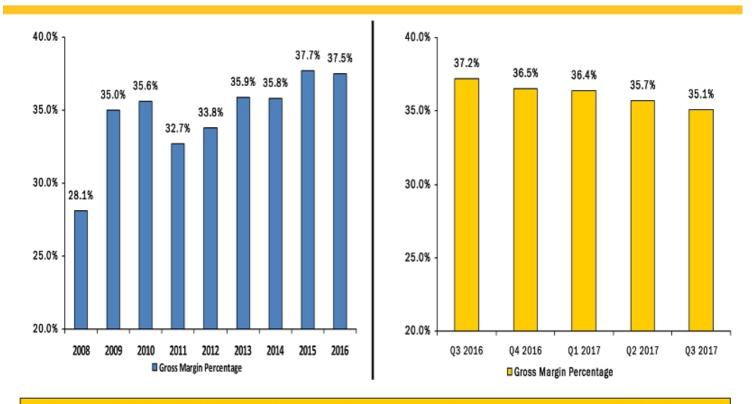


in Thousands of Kilograms



## **Gross Margin Percentage Trends**



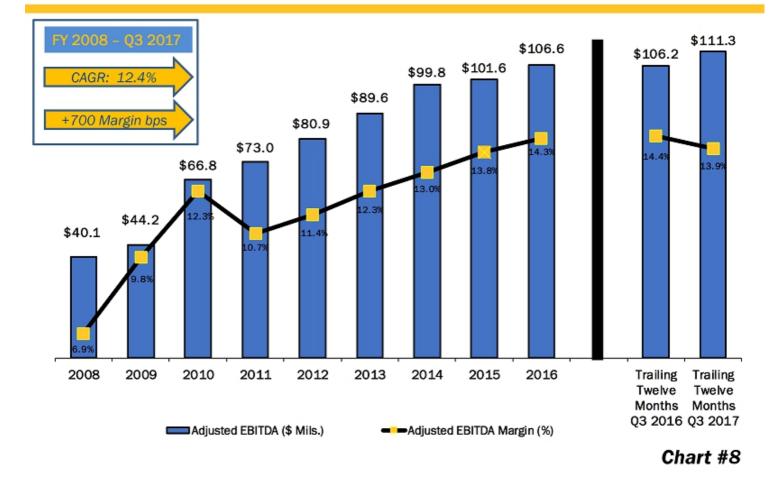


Gross margins challenged due to changes in raw material costs and mix of products sold, but expect to trend upwards over the next few quarters gradually heading back to the 37% target

## Adjusted EBITDA

**Baseline Historical Performance** 

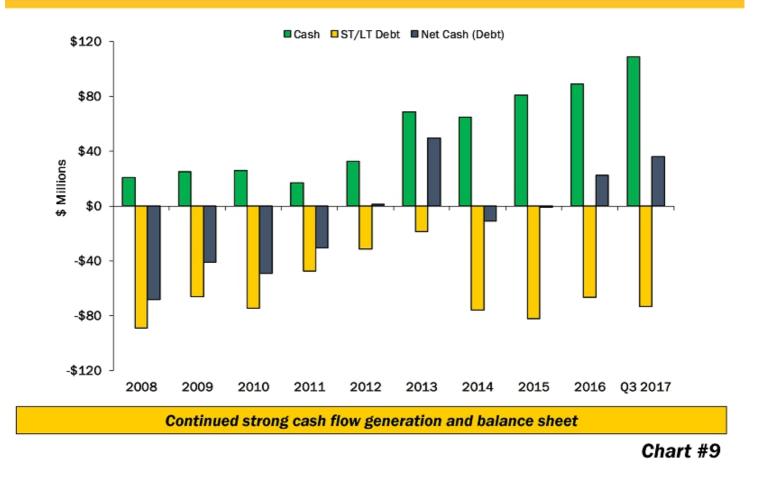




# **Balance Sheet**

**Cash and Debt** 









# **Non-GAAP EPS Reconciliation**



	Q3 2017	Q3 2016	YTD 2017	YTD 2016
GAAP earnings per diluted share	\$ 0.83	\$ 1.21	\$ 2.25	\$ 3.32
Equity income in a captive insurance company				
per diluted share	(0.03)	(0.04)	(0.11)	(0.07)
Houghton combination-related expenses per				
diluted share	0.52	0.08	1.47	0.08
U.S. pension plan settlement charge per diluted				
share	-	-	0.09	-
Cost streamlining initiative per diluted share	-	-	0.01	-
<u> </u>				
Currency conversion impacts of the Venezuelan				
bolivar fuerte per diluted share	0.00	-	0.03	0.01
	* 4.00	<b>* 4</b> 05	<b>A</b> 0.74	* • • • •
Non-GAAP earnings per diluted share	\$ 1.32	\$ 1.25	\$ 3.74	\$ 3.34

# **Adjusted EBITDA Reconciliation**



	Q3 2017	Q3 2016	YTD 2017	YTD 2016
Net income attributable to Quaker Chemical Corporation	11,142	16,008	30,040	43,969
Depreciation and amortization	5,017	4,868	14,954	14,788
Interest expense	793	758	2,229	2,226
Taxes on income before equity in net income of associated companies	3,140	6,121	14,229	19,664
Equity income in a captive insurance company	(400)	(597)	(1,427)	(952)
Houghton combination-related expenses	9,675	1,157	23,088	1,157
U.S. pension plan settlement charge	-	-	1,860	
Cost streamlining initiative	-	-	286	-
Currency conversion impacts of the Venezuelan bolivar fuerte	35	-	375	88
Adjusted EBITDA	29,402	28,315	85,634	80,940
Adjusted EBITDA Margin (%)	13.8%	14.9%	14.1%	14.6%

# **Adjusted EBITDA Reconciliation**



	2008	2009	2010	2011	2012	2013	2014	2015	2016
Net income	9,833	16.058	32.120	45.892	47,405	56,339	56,492	51.180	61,403
	9,833	9,525	9.867	45,692	12.252	12,339	12,306	12,395	
Depreciation		-,				,	,		12,557
Amortization	1,177	1,078	988	2,338	3,106	3,445	4,325	6,811	7,009
Interest expense	5,509	5,533	5,225	4,666	4,283	2,922	2,371	2,585	2,889
Taxes on income before equity in net income of associated									
companies	4,977	7,065	12,616	14,256	15,575	20,489	23,539	17,785	23,226
Equity loss (income) from a captive insurance company	1,299	162	(313)	(2,323)	(1,812)	(5,451)	(2,412)	(2,078)	(1,688)
Non-cash gain from the purchase of an equity affiliate	-	-	-	(2,718)	-	-	-	-	-
Equity affiliate out of period charge	-	-	564	-	-	-	-	-	-
Restructuring expense (credit)	2,916	2,289	-	-	-	-	-	6,790	(439)
Transition costs related to key employees	3,505	2,443	1,317	-	609	-	-	-	-
Houghton combination-related expenses			-			-	-	-	1,531
Verkol transaction-related expenses	-		-	-			-	2,813	-
U.K. pension plan amendment	-		-			-	902	-	-
Customer bankruptcy costs					1,254		825	328	
Cost streamlining initiatives						1,419	1,166	173	
Non-income tax contingency charge			4,132			796			
Change in acquisition-related earnout liability				(595)	(1,737)	(497)			
Mineral oil excise tax refund						(2,540)			
Currency conversion impacts of the Venezuelan Bolivar			322			357	321	2,806	88
Adjusted EBITDA	40,095	44,153	66,838	72,971	80,935	89,618	99,835	101,588	106,576
Adjusted EBITDA Margin (%)	6.9%	9.8%	12.3%	10.7%	11.4%	12.3%	13.0%	13.8%	14.3%

# **TTM Adjusted EBITDA Reconciliation**

	I = G + H	Н	G = F - D	F	E = C + D	D	C = B - A	В	A
	Trailing				Trailing				
	Twelve		Last Three		Twelve		Last Three		
	Months Q3	YTD Q3	Months		Months Q3	YTD Q3	Months		YTD Q3
	2017	2017	2016	FY 2016	2016	2016	2015	FY 2015	2015
Net income	47,474	30,040	17,434	61,403	55,362	43,969	11,393	51,180	39,787
Depreciation	12,552	9,464	3,088	12,557	12,635	9,469	3,166	12,395	9,229
Amortization	7,180	5,490	1,690	7,009	7,132	5,319	1,813	6,811	4,998
Interest expense	2,892	2,229	663	2,889	2,920	2,226	694	2,585	1,891
Taxes on income before equity in net income of associated companies	17,791	14,229	3,562	23,226	21,825	19,664	2,161	17,785	15,624
Equity income from a captive insurance company	(2,163)	(1,427)	(736)	(1,688)	(1,809)	(952)	(857)	(2,078)	(1,221)
Restructuring (credit) expense	(439)		(439)	(439)	6,790	-	6,790	6,790	
Houghton combination-related expenses	23,462	23,088	374	1,531	1,157	1,157	-	-	•
Verkol transaction-related expenses		-	-			-	-	2,813	2,813
Customer bankruptcy costs					149		149	328	179
U.S. pension plan settlement charge	1,860	1,860							
Cost streamlining initiatives	286	286						173	173
Currency conversion impacts of the Venezuelan bolivar fuerte	375	375		88	88	88	•	2,806	2,806
Adjusted EBITDA	111,270	85,634	25,636	106,576	106,249	80,940	25,309	101,588	76,279
Adjusted EBITDA Margin (%)	13.9%	14.1%	13.4%	14.3%	14.4%	14.6%	13.8%	13.8%	13.8%

## Chart #13

It's what's inside that counts?