FORM 10-Q
[ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended June 30, 1996

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from $\qquad$ to $\qquad$
Commission file number 0-7154
QUAKER CHEMICAL CORPORATION
(Exact name of Registrant as specified in its charter)

Pennsylvania
(State or other jurisdiction of incorporation or organization)

23-0993790
(I.R.S. Employer Identification No.)

Elm and Lee Streets, Conshohocken, Pennsylvania 19428-0809
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code 610-832-4000
Not Applicable
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

APPLICABLE ONLY TO CORPORATE ISSUERS: Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock
Outstanding on August 12, 1996 8,558,242

PART I. FINANCIAL INFORMATION
QUAKER CHEMICAL CORPORATION AND CONSOLIDATED SUBSIDIARIES

## CONDENSED FINANCIAL INFORMATION

The following condensed financial statements are filed as part of this quarterly report on Form 10-Q:
Consolidated Balance Sheet at June 30, 1996 and
December 31, 1995
Consolidated Statement of Income for the six months
ended June 30, 1996 and 1995
Consolidated Statement of Income for the three months
ended June 30,1996 and 1995
Consolidated Statement of Cash Flows for the six months
ended June 30,1996 and 1995.

The attached condensed financial information has been prepared in accordance with instructions for Form 10-Q and, therefore, does not include all financial note information which might be necessary for a fair presentation in accordance with generally accepted accounting principles. Such condensed financial information is unaudited, but in the opinion of management, includes all adjustments, consisting only of normal recurring adjustments and accruals, necessary for a fair presentation of results for the periods indicated. The net income reported for the periods should not necessarily be regarded as indicative of net income on an annualized basis (see accompanying Management's Discussion and Analysis-Other Significant Items); however, significant variations from the results for the same period of the previous year, if any, have been disclosed in the accompanying Management's Discussion and Analysis. Certain reclassifications of prior years' data have been made to improve comparability.

## Quaker Chemical Corporation <br> Consolidated Balance Sheet



* Condensed from audited financial statements.


## Quaker Chemical Corporation <br> Consolidated Balance Sheet

|  | (dollars in thousands) |  |
| :---: | :---: | :---: |
|  | June 30 1996 | $\begin{gathered} \text { December 31, } \\ 1995 \end{gathered}$ |
|  | (Unaudited) | ---- |
| Liabilities |  |  |
| Current liabilities |  |  |
| Short-term borrowings, current portion of long-term debt, notes payable and capital leases | \$ 23,790 | \$ 25,548 |
| Accounts payable | 20,528 | 20,969 |
| Dividends payable |  | 1,473 |
| Accrued liabilities | 14,276 | 12,392 |
| Estimated taxes on income | 3,533 | 486 |
| Total current liabilities | 62,127 | 60,868 |
| Long-term debt, notes payable and capital leases | 7,592 | 9,300 |
| Deferred income taxes | 3,175 | 2,977 |
| Accrued postretirement benefits | 8,815 | 8,809 |
| Other noncurrent liabilities | 6,236 | 6,432 |
| Total noncurrent liabilities | 25,818 | 27,518 |
|  | 87,945 | 88,386 |
| Minority interest in equity of subsidiaries | 3,992 | 3,030 |
| Shareholders' equity |  |  |
| Common stock, \$1 par value; authorized 30,000,000 shares; issued (including treasury shares) 9, 664, 009 shares | 9,664 | 9,664 |
| Capital in excess of par value | -768 | 9,780 |
| Retained earnings | 90,702 | 87,852 |
| Unearned compensation | (591) | (722) |
| Foreign currency translation adjustments | 7,913 | 12,333 |
|  | 108,456 | 109,907 |
| Treasury stock, shares held at cost; 1996-1,109,123, 1995-853,809 | $(17,281)$ | $(15,915)$ |
|  | 91,175 | 93,992 |
|  | \$183, 112 | \$185,408 |

* Condensed from audited financial statements

|  | 1996 | 1995 |
| :---: | :---: | :---: |
| Income |  |  |
| Net sales | \$117,989 | \$113, 562 |
| Other income, net | 820 | 900 |
|  | 118,809 | 114,462 |
| Costs and expenses |  |  |
| Cost of goods sold | 68,190 | 67,835 |
| Selling, administrative and general expenses | 42,504 | 38,675 |
|  | 110,694 | 106,510 |
| Income from operations | 8,115 | 7,952 |
| Interest expense | (1, 008 ) | (735) |
| Interest income | 196 | 150 |
| Income before taxes | 7,303 | 7,367 |
| Taxes on income | 2,921 | 2,925 |
|  | 4,382 | 4,442 |
| Equity in net income of associated companies | 102 | 197 |
| Minority interest in net income of subsidiaries | (160) | (253) |
| Net income | \$ 4,324 | \$ 4,386 |
| Per share data: |  |  |
| Net income | \$0.50 | \$0.50 |
| Dividends declared | \$0.17 | \$0.31 |
| Based on weighted average number of shares outstanding | 8,666,161 | 8,812,602 |



* Dividends for the second quarter of 1996 were declared and paid in July 1996 at a rate of $\$ 0.17$ per share.
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Quaker Chemical Corporation
Consolidated Statement of Cash Flows
For the Six Months Ended June 30,

Cash flows from operating activities
Net income
Adjustments to reconcile net income to net cash
provided by (used in) operating activities:
Depreciation

Deferred income taxes
Deferred compensation and other postretirement benefits Net change in repositioning liability Other, net
Increase (decrease) in cash from changes in current assets and liabilities net of acquisitions and divestitures:
Accounts receivable
Inventories
Prepaid expenses and other current assets
Accounts payable and accrued liabilities
Estimated taxes on income
Net cash provided by (used in) operating activities
Cash flows from investing activities
Dividends from associated companies
Investments in property, plant, equipment and
other assets
Companies acquired excluding cash
Investments in and advances to associated companies
Proceeds from the sale of patent, production technology
and other assets
Other, net
Net cash used in investing activities
Cash flows from financing activities
Net (decrease) increase in short-term borrowings
Repayment of long-term debt, notes payable and
capital leases
Dividends paid
Treasury stock issued
Treasury stock acquired
Other, net

Net cash (used in) provided by financing activities

Effect of exchange rate changes on cash

Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

Supplemental cash flow information
Cash paid during the year for:

| Income taxes | $\$ 2,050$ | $\$ 2,285$ |
| :--- | ---: | ---: |
| Interest | 1,087 | 751 |

Income taxes

2, 050
\$ 2,285
1,087
751
50

| $(2,937)$ | $(4,942)$ |
| :---: | ---: |
| $(720)$ | $(6,404)$ |
|  | $(623)$ |
| 683 | 2,000 |
|  | $(75)$ |
| $-\ldots-\ldots$ | ----- |
| $(1,896)$ | $(9,994)$ |


| $(1,034)$ | 13,545 |
| :---: | ---: |
| $(2,408)$ | $(1,692)$ |
| $(1,474)$ | $(3,003)$ |
| 209 | 340 |
| $(1,587)$ | $(516)$ |
|  | $(141)$ |
| ----- | ----- |
| $(6,294)$ | 8,533 |
| ------ | ----- |


| 3,208 | (3,230) |
| :---: | :---: |
| 7,230 | 11,345 |
| \$10,438 | \$ 8,115 |

Net cash flow provided by (used in) operating activities amounted to $\$ 12.2$ million in the first half of 1996 compared to (\$1.6) million in the same period of 1995. The improvement was principally due to better management of operating working capital and the timing of a tax refund in Europe.

The Company's net cash position (cash and cash equivalents plus short-term investments less short-term borrowings and current portion of long-term debt and capital leases) increased $\$ 5.0$ million primarily as a result of decreases in short-term borrowings and operating working capital. The current ratio was 1.4 to 1 at June 30, 1996, unchanged from December 31, 1995.

Operations
Comparison of Six Months 1996 with Six Months 1995

Consolidated net sales for the first half of 1996 increased approximately $4 \%$ over the first half of 1995, mainly due to the effects of improved pricing and product sales mix. The increase in sales was the net result of a $5 \%$ increase in pricing and product sales mix; a $3 \%$ increase due to business acquisitions; a $3 \%$ decrease in volume; and a $1 \%$ decrease due to translation rates.

Income from operations was $2 \%$ higher than the first half of 1995. The Company's gross profit margin as a percentage of sales increased $2 \%$ mainly as a result of the aforementioned benefits of improved pricing, particularly in Europe, a more profitable sales mix and stable raw material costs. Selling, administrative and general expenses as a percent of sales were $1.7 \%$ higher than 1995 primarily as a result of planned increases in operating expenses related to geographic and product growth areas and strategic initiatives.

Net interest costs rose due to increased financing costs associated with higher debt levels carried into 1996 related to the financing of a 1995 acquisition and other operating needs. Other income decreased primarily because of decreased license fee income. The decrease in equity in net income from associated companies was due to losses incurred by the Company's FRS joint venture related to increased costs of new business development and staff reorganization along with delays in new business startups. Earnings per share of $\$ .50$ were even with those of the prior year despite a negative currency translation impact of approximately $\$ .03$ per share due to the strengthening of the dollar against the major European currencies.

Comparison of Second Quarter 1996 with Second Quarter 1995
Consolidated net sales for the second quarter of 1996 increased $1 \%$ while comparative income from operations improved $3 \%$ versus the second quarter of 1995. The increase in sales was the net result of a $4 \%$ increase in price and sales mix; a $2 \%$ increase due to acquisitions offset by a $2 \%$ decrease in volume; and a $3 \%$ decrease due to currency translation.

The reasons for changes in operating margin percentages and net interest costs in the second quarter 1996 versus the second quarter 1995 are basically the same as those previously mentioned for the comparative six-month periods. Other income decreased in the quarter mainly as a result of the absence of positive exchange impacts recorded in 1995. The increase in equity in net income from associated companies was primarily due to solid performances from joint ventures in Mexico and Venezuela offset in part by losses incurred by the Company's FRS joint venture.

Other Significant Items

The Company remains cautiously optimistic about customer production levels and raw material inflation over the balance of the year. However, the principal challenges still facing the Company are the highly competitive nature of the pricing environment in the Company's major markets and the effective management of the Company's FRS joint venture.

Given these factors, the Company announced its intention to implement a series of measures that should improve manufacturing capacity utilization, customer responsiveness, operating efficiencies, and financial results. These measures include the consolidation of manufacturing operations in the United States into one facility, and the consolidation of certain manufacturing, research and other functional activities in Europe. These actions should result in a pretax charge in the second half of 1996 in the range of $\$ 23$ million (approximately $\$ 15$ million after tax or $\$ 1.75$ per share), about two-thirds of which will consist of non-cash items. If these measures are completed as planned, the Company expects annualized pretax cost savings of approximately $\$ 4$ million, a substantial portion of which the Company now believes it will be able to realize in 1997.

## PART II. OTHER INFORMATION

Items 1, 2, 3, 4 and 5 are inapplicable and have been omitted.
Item 6. Exhibits and Reports on Form 8-K.
(a) Exhibits.

Exhibit 27-Financial Data Schedule
(b) Reports on Form 8-K.

No report on Form 8-K was filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

QUAKER CHEMICAL CORPORATION
(Registrant)
/s/ THOMAS F. KIRK
Thomas F. Kirk, officer duly authorized to sign this report, Vice President and Chief Financial Officer

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\begin{aligned}
& \text { 6-MOS } \\
& \text { DEC-31-1996 } \\
& \text { JUN-30-1996 } \\
& \text { 10,438 }
\end{aligned}
$$

