## SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2000
OR
[_] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$ Commission file number 0-7154 QUAKER CHEMICAL CORPORATION
(Exact name of Registrant as specified in its charter)

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\begin{aligned}
& \text { Pennsylvania } \\
& \text { (State or other jurisdiction of } \\
& \text { incorporation or organization) }
\end{aligned}
$$

23-0993790
(I.R.S. Employer Identification No.)

Elm and Lee Streets, Conshohocken, Pennsylvania 19428-0809
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code 610-832-4000

## Not Applicable

Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X \quad$ No __

APPLICABLE ONLY TO CORPORATE ISSUERS: Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock
Outstanding on October 31, 2000
8,827,751

QUAKER CHEMICAL CORPORATION AND CONSOLIDATED SUBSIDIARIES

PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Condensed Consolidated Balance Sheet at September 30, 2000 (unaudited) and December 31, 1999

Condensed Consolidated Statement of Income for the Three and Nine Months ended September 30, 2000 and 1999 (unaudited)

Condensed Consolidated Statement of Cash Flows for the Nine Months ended September 30, 2000 and 1999 (unaudited)

Notes to Condensed Consolidated Financial Statements (unaudited)

|  | (dollaSeptember 30,2000(Unaudited) |  | ands)$\begin{gathered} \text { December 31, } \\ 1999 \text { * } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 15,292 | \$ | 8,677 |
| Accounts receivable |  | 56,933 |  | 55,132 |
| Inventories |  |  |  |  |
| Raw materials and supplies |  | 12,318 |  | 12,140 |
| Work-in-process and finished goods |  | 10,513 |  | 11,217 |
| Prepaid expenses and other current assets |  | 7,991 |  | 9, 075 |
| Total current assets |  | 103,047 |  | 96,241 |
| Property, plant and equipment, at cost |  | 104,786 |  | 108,924 |
| Less accumulated depreciation |  | 63,351 |  | 64,172 |
| Total property, plant and equipment |  | 41,435 |  | 44,752 |
| Intangible assets |  | 17,940 |  | 15,994 |
| Investments in associated companies |  | 6,407 |  | 5,773 |
| Other assets |  | 18,765 |  | 19,453 |
|  | \$ | 187,594 | \$ | 182,213 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |  |
| Current liabilities |  |  |  |  |
| Short-term borrowings | \$ | 1,435 | \$ | 431 |
| Accounts and other payables |  | 23,604 |  | 24,092 |
| Accrued compensation |  | 10,026 |  | 8,749 |
| Other current liabilities |  | 14,081 |  | 11,385 |
| Total current liabilities |  | 49,146 |  | 44,657 |
| Long-term debt |  | 25,167 |  | 25,122 |
| Other noncurrent liabilities |  | 24,723 |  | 23,117 |
| Total liabilities |  | 99,036 |  | 92,896 |
| Minority interest in equity of subsidiaries |  | 7,794 |  | 8,118 |
| Shareholders' Equity |  |  |  |  |
| Common stock \$1 par value; authorized |  |  |  |  |
| 30,000,000 shares; issued (including treasury shares) 9,664,009 shares |  | 9,664 |  | 9,664 |
| Capital in excess of par value |  | 772 |  | 832 |
| Retained earnings |  | 102,135 |  | 93,655 |
| Accumulated other comprehensive (loss) |  | $(18,797)$ |  | $(11,378)$ |
|  |  | 93,774 |  | 92,773 |
| Treasury stock, shares held at cost; 2000-838,415, 1999-729,986 |  | $(13,010)$ |  | $(11,574)$ |
| Total shareholders' equity |  | 80,764 |  | 81,199 |
|  | \$ | 187,594 | \$ | 182,213 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

* Condensed from audited financial statements.


The accompanying notes are an integral part of these condensed consolidated financial statements.

Cash flows from operating activities
Net income
Adjustments to reconcile net income to net cash provided by operating activities:

Depreciation
Amortization
Equity in net income of associated companies
Minority interest in earnings of subsidiaries
Deferred compensation and other postretirement benefits
Litigation charge
Net gain on exit of businesses
Other, net
Increase (decrease) in cash from changes in current assets and current liabilities:

Accounts receivable, net
Inventories
Prepaid expenses and other current assets
Accounts payable and accrued liabilities
Change in repositioning liabilities
Net cash provided by operating activities

Cash flows from investing activities
Investments in property, plant and equipment
Proceeds from sale of business
Payments related to acquisitions
Other, net

Net cash used in investing activities

Cash flows from financing activities
Net increase in short-term borrowings Dividends paid Treasury stock repurchased Other, net

Net cash used in financing activities

Effect of exchange rate changes on cash

Net increase in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

The accompanying notes are an integral part of these condensed consolidated financial statements

Unaudited
(dollars in thousands)
2000
1999
\$ 11,065
13, 725

3,682
3,961
1, 048
789
$(1,035)$
(764)

1,120
1,
1, 354
1,500
$(1,473)$
338
777
$(5,848)$
$(6,406)$
(1, 060 )
(596)

3,330
(308)

16,462
. .-. - 16,462
$(2,988)$
$(4,057)$
5, 200
$(3,500)$
$(1,216)$
$(2,504)$
(184)
$(4,241)$

| 1,016 |  | 4,817 |
| :---: | :---: | :---: |
| $(5,179)$ |  | $(5,076)$ |
| $(1,961)$ |  | - |
| 131 |  | 210 |
| $(5,993)$ |  | (49) |
| $(1,350)$ |  | $(2,862)$ |
| 6,615 |  | 1,446 |
| 8,677 |  | 10,213 |
| \$ 15, 292 | \$ | 11,659 |

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    Quaker Chemical Corporation
Notes to Condensed Consolidated Financial Statements
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(Dollars in Thousands)
(Unaudited)

Note 1 - Condensed Financial Information
The condensed consolidated financial statements included herein are unaudited and have been prepared in accordance with generally accepted accounting principles for interim financial reporting and Securities and Exchange Commission regulations. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. Certain prior year amounts have been reclassified to conform to the 2000 presentation. In the opinion of management, the financial statements reflect all adjustments (of a normal and recurring nature) which are necessary to present fairly the financial position, results of operations and cash flows for the interim periods. These financial statements should be read in conjunction with the Annual Report to Shareholders and Form 10-K for the year ended December 31, 1999.

Note 2 - Weighted Average Shares Outstanding

|  | Three Months Ended September 30 |  | Nine Months Ended September 30 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Basic | Diluted | Basic | Diluted |
| 2000 | 8,821, 017 | 8,886,501 | 8,830,609 | 8,896,199 |
| 1999 | 8,920,148 | 8,969, 095 | 8,909,298 | 8,956,610 |

The difference between basic and diluted weighted average shares outstanding results from the assumption that dilutive stock options outstanding were exercised.

Note 3 - Business Segments
The Company's reportable segments are as follows:
(1) Metalworking process chemicals - produces products used as lubricants for various heavy industrial and manufacturing applications.
(2) Coatings - produces temporary and permanent coatings for metal products and chemical milling maskants.
(3) Other chemical products - primarily includes chemicals used in the manufacturing of paper as well as other various chemical products.

Segment data includes direct segment costs as well as general operating costs, including depreciation, allocated to each segment based on net sales.

The table below presents information about the reported segments for the nine months ending September 30:

|  | Metalworking Process Chemicals | Coatings | Other <br> Chemical <br> Products | Total |
| :---: | :---: | :---: | :---: | :---: |
| 2000 |  |  |  |  |
| Net sales | \$180, 048 | \$13,126 | \$5,138 | \$198, 312 |
| Operating | 45,309 | 3,297 | (630) | 47,976 |
| income(loss) |  |  |  |  |
| 1999 |  |  |  |  |
| Net sales | \$169, 285 | \$13,998 | \$9,439 | \$192,722 |
| Operating income | 40,133 | 4,457 | 483 | 45,073 |

Operating income comprises revenue less related costs and expenses. Nonoperating expenses primarily consist of general corporate expenses identified as not being a cost of operation, interest expense, interest income, and license fees from non-consolidated associates.

A reconciliation of total segment operating income to total consolidated income before taxes, for the nine months ended September 30 is as follows:

|  | 2000 | 1999 |
| :---: | :---: | :---: |
| Total operating income for reportable segments | \$ 47,976 | \$ 45,073 |
| Non-operating expenses | $(23,576)$ | $(21,008)$ |
| Net gain on exit of businesses | 1,473 |  |
| Litigation charge | $(1,500)$ | - ${ }^{-}$ |
| Depreciation and amortization | $(4,730)$ | $(4,750)$ |
| Interest expense | $(1,529)$ | $(1,815)$ |
| Interest income | 641 | 266 |
| Other income, net | 2,252 | 1,269 |
| Consolidated income before taxes | \$ 21, 007 | \$ 19, 035 |

The following table summarizes comprehensive income for the three months ended September 30:

|  | 2000 | 1999 |
| :---: | :---: | :---: |
| Net income | \$ 4,683 | \$4,264 |
| Foreign currency translation adjustments | $(3,812)$ | 1,452 |
| Comprehensive income | \$ 871 | \$5,716 |

The following table summarizes comprehensive income (loss) for the nine months ended September 30:

Net income
Foreign currency translation adjustments
Comprehensive income (loss) \$ 6,306 \$ (1,005)

Note 5 - Repositioning and Integration Charges
In the fourth quarter of 1998, the Company announced and implemented a repositioning and integration plan to better align its organizational structure with market demands, improve operational performance and reduce costs.

The components of the 1998 pre-tax repositioning and integration charge included severance and other benefit costs, and early pension and other postretirement benefits. The liabilities for early pension and other postretirement benefits are included in the Company's pension and postretirement benefits obligations.

The activity in the repositioning accrual follows:

Repositioning accruals at December 31, 1999 Benefit payments in 2000

Remaining liability at September 30, 2000
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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Liquidity and Capital Resources

Net cash flows provided by operating activities were $\$ 16.5$ million in the first nine months of 2000 compared to cash flows provided by operating activities of $\$ 8.6$ million in the same period of 1999. The increase was primarily due to higher operating income, as well as changes in several working capital items.

Net cash flows used in investing activities were $\$ 2.5$ million in the first nine months of 2000 compared to cash flows used in investing activities of $\$ 4.2$ million in the same period of 1999. This decrease was primarily related to proceeds from the sale of the U.S. pulp and paper business, and a decrease in investments in property, plant and equipment, offset by a contingent purchase payment related to the 1998 Brazilian acquisition.

Net cash flows used in financing activities were $\$ 6.0$ million for the first nine months of 2000 compared with net cash flows used in financing activities of $\$ 0.1$ million for the same period of the prior year. The net change was primarily due to a $\$ 3.8$ million reduction in short-term borrowings and approximately $\$ 2.0$ million paid to purchase shares of stock under the Company's stock repurchase program.

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Comparison of Nine Months 2000 with Nine Months 1999

Consolidated net sales for the first nine months of 2000 increased by approximately three percent over 1999 results. Sales would have shown an additional five percent increase absent the impact of foreign currency fluctuations experienced in 2000. The increase was primarily due to strong demand in metalworking process chemicals markets in all regions, particularly in Brazil. This increase was offset by lost revenues related to the sale of the U.S. pulp and paper business and by reductions in the coatings segment revenues, resulting from lower maskant sales due to reduced aircraft production.

Cost of sales increased as a percent of sales from 55 percent to 57 percent as a result of raw material increases and product mix changes in noncore business lines.

Minority interest was significantly higher in the first nine months of 2000 compared with the same period last year, due to higher net income from the joint ventures in Brazil and China. Lower interest expense in 2000 compared with 1999 reflects lower overall short-term borrowings and increased interest income. Other income reflects increased rental income and foreign exchange gains in 2000 versus 1999.

The effective tax rate for 2000 is $31 \%$ compared with $40 \%$ in 1999. The decrease in the effective tax rate is primarily due to the implementation of several global tax planning initiatives, the most significant of which is related to the Company's net operating loss carryforward position in Brazil. The impact of the tax planning initiatives in Brazil are being magnified as these operations become more profitable. The estimated tax rate for the year 2000 is dependent on many factors, including but not limited to the profitability of the Company's foreign operations.

Comparison of Third Quarter 2000 with Third Quarter 1999

Consolidated net sales for the third quarter of 2000 decreased by approximately three percent compared to 1999 results, primarily due to unfavorable foreign currency translations and the sale of the U.S. pulp and paper business. Without the impacts of the stronger dollar and the sale of the U.S. pulp and paper business, consolidated net sales would have increased five percent, with broad-based growth in all regions.

Cost of sales increased as a percent of sales as a result of increases in raw material and freight costs, as well as non-recurring charges in U.S. manufacturing.

Overall selling, general and administrative expenses were approximately four percent lower in the third quarter of 2000 compared to the same period in 1999. This was due to continued cost containment programs and positive foreign exchange impacts, offset by inflation, organizational development activities, and new market development initiatives.

Minority interest was lower in the third quarter of 2000 compared with the same period last year, primarily due to lower net income from the joint venture in Brazil. Lower interest expense in 2000 compared with 1999 reflects lower overall short-term borrowings and increased interest income. Other income reflects increased license revenue.

Other Significant Items

As part of the Company's ongoing review of the strategic position of certain business units and related assets to be substantially completed by the end of this year, the Company recorded valuation reserves for certain assets of $\$ 0.9$ million in the second quarter 2000. Additionally, on May 31, 2000, the Company completed the sale of its U.S. pulp and paper business for $\$ 5.2$ million in cash. The Company recorded a gain on the sale of $\$ 2.4$ million. Effective May 31, 2000, the Company recorded an accrual of $\$ 1.0$ million for the involuntary termination of twenty-three employees. As of September 30, 2000 the remaining balance of that accrual was $\$ 0.5$ million.

During the latter part of the second quarter of 2000, it was discovered during an internal environmental audit that AC Products, Inc. had failed to properly report its air emissions. In response, (i) an internal investigation of all environmental, health and safety matters at AC Products, Inc. was conducted and (ii) AC Products, Inc. has voluntarily disclosed to regulators and taken steps to correct all environmental, health and safety issues discovered to date. AC Products, Inc. has established a reserve of $\$ 1.5$ million to cover estimated past fees, underpayment penalties, expenses, and other quantifiable liabilities associated with this matter. Though the reserve taken is currently expected to cover known liabilities to date, the Company cannot be certain liabilities in the form of fines, penalties and damages will not be incurred in excess of the amount reserved.

On October 16, 2000, the Company sold its Quaker Computer Solutions (QCS) business. The sale of QCS is not expected to have a material effect on future results.

## Euro Conversion

On January 1, 1999, 11 of the 15 member countries of the European Union established fixed conversion rates between their existing currencies ("legacy currencies") and one common currency - the euro. The euro trades on currency exchanges and may be used in business transactions. Beginning in January 2002, new euro-denominated bills and coins will be issued, and legacy currencies will be withdrawn from circulation. The Company's operating subsidiaries affected by the euro conversion have established plans to address the systems and business issues raised by the euro currency. The Company anticipates that the euro conversion will not have a material adverse impact on its financial condition or results of operations.

Except for historical information and discussions, statements contained in this Form 10-Q may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those projected in such statements.

Such risks and uncertainties include, but are not limited to, significant increases in raw material costs, worldwide economic and political conditions, and foreign currency fluctuations that may affect worldwide results of operations. Furthermore, the Company is subject to the same business cycles as those experienced by steel, automobile, aircraft, appliance or durable goods manufacturers.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Quaker is exposed to the impact of changes in interest rates, foreign currency fluctuations, and changes in commodity prices.

Interest Rate Risk. Quaker's exposure to market rate risk for changes in interest rates relates primarily to its short and long-term debt. Most of Quaker's long-term debt has a fixed interest rate, while its short-term debt is negotiated at market rates which can be either fixed or variable. Incorporated by reference is the information in "Liquidity and Capital Resources" in Management's Discussion and Analysis of Financial Condition and Results of Operations and Note 8 of the Notes to Consolidated Financial Statements on Pages 16 and 26, respectively, of the Registrant's 1999 Annual Report to Shareholders, the incorporated portion of which is included as Exhibit 13 to the 1999 Form 10K. Accordingly, if interest rates rise significantly, the cost of short-term debt to Quaker will increase. This can have a material adverse effect on Quaker depending on the extent of Quaker's short-term borrowings. As of September 30, 2000, Quaker had $\$ 1.4$ million in short-term borrowings.

Foreign Exchange Risk. A significant portion of Quaker's revenues and earnings is generated by its non-U.S. operations of its foreign subsidiaries. Incorporated by reference is the information concerning Quaker's non-U.S. activities appearing in Note 11 of the Notes to Consolidated Financial Statements on Page 28 and 29 of the Registrant's 1999 Annual Report to Shareholders, the incorporated portion of which is included as Exhibit 13 to the 1999 Form 10-K. All such subsidiaries use the local currency as their functional currency. Accordingly, Quaker's financial results are affected by risks typical of international business such as currency fluctuations, particularly between the U.S. dollar, the Brazilian real and the E.U. euro. As exchange rates vary, Quaker's results can be materially adversely affected.

In the past, Quaker has used, on a limited basis, forward exchange contracts to hedge foreign currency transactions and foreign exchange options to reduce exposure to changes in foreign exchange rates. The amount of any gain or loss on these derivative financial instruments was not material, and there are no contracts or options outstanding at September 30, 2000. Incorporated by reference is the information concerning Quaker's Significant Accounting Policies appearing in Note 1 of the Notes to Consolidated Financial Statements on Page 22 of the Registrant's 1999 Annual Report to Shareholders, the incorporated portion of which is included as Exhibit 13 to the Form 10-K.

Commodity Price Risk. Many of the raw materials used by Quaker are commodity chemicals, and, therefore, Quaker's earnings can be materially adversely affected by market changes in raw material prices. In certain cases, Quaker has entered into fixed-price purchase contracts having a term of up to one year. These contracts provide for protection to Quaker if the price for the contracted raw materials rises, however, in certain limited circumstances, Quaker will not realize the benefit if such prices decline. Quaker has not been, nor is it currently a party to, any derivative financial instrument relative to commodities.

PART II. OTHER INFORMATION
Items 1,2,3,4 and 5 of Part II are inapplicable and have been omitted.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits.

Exhibit 27-Financial Data Schedule
(b) Reports on Form 8-K.

No reports on Form 8-K were filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

QUAKER CHEMICAL CORPORATION
(Registrant)
/s/ Michael F. Barry

Michael F. Barry, officer duly
authorized to sign this report,
Vice President and Chief Financial Officer

Date: November 14, 2000

## 9-MOS



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0
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0
13,725
1.54

