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FORM 10-Q
/ X / QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 1994 OR
/ / TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from $\qquad$ to $\qquad$

Commission file number 0-7154

QUAKER CHEMICAL CORPORATION
(Exact name of registrant as specified in its charter)
Pennsylvania
23-0993790
(State or other jurisdiction of incorporation or organization)
(I.R.S. Employer Identification No.)

Elm and Lee Streets, Conshohocken, Pennsylvania 19428-0809
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code 610-832-4000

Not Applicable
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

APPLICABLE ONLY TO CORPORATE ISSUERS: Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock
Outstanding on April 30, 1994
9,260,785

This report contains a total of 9 pages.

PART I. FINANCIAL INFORMATION
QUAKER CHEMICAL CORPORATION AND CONSOLIDATED SUBSIDIARIES

CONDENSED FINANCIAL INFORMATION

The following condensed financial statements are filed as part of this quarterly report on Form 10-Q:
ended March 31, 1994 and 1993
Consolidated statement of cash flows for the three months ended March 31, 1994 and 1993

## NOTE TO CONDENSED FINANCIAL INFORMATION

The attached condensed financial information has been prepared in accordance with instructions for Form 10-Q and, therefore, does not include all financial note information which might be necessary for a fair presentation in accordance with generally accepted accounting principles. Such condensed financial information is unaudited, but in the opinion of management, includes all adjustments, consisting only of normal recurring adjustments and accruals, necessary for a fair presentation of results for the periods indicated. The net income reported for the periods should not necessarily be regarded as indicative of net income on an annualized basis; however, significant variations from the results for the same period of the previous year, if any, have been disclosed in the accompanying management's discussion and analysis.

|  | (DOLLARS IN THOUSANDS) |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { MARCH 31, } \\ 1994 \end{gathered}$ | $\begin{gathered} \text { DEC 31, } \\ 1993 \end{gathered}$ |
|  | (UNAUDITED) | * |
| ASSETS |  |  |
| CURRENT ASSETS |  |  |
| CASH AND CASH EQUIVALENTS | \$ 15, 354 | \$ 19,293 |
| SHORT-TERM INVESTMENTS |  | 1,000 |
| ACCOUNTS RECEIVABLE | 40,568 | 37,108 |
| INVENTORIES |  |  |
| WORK IN PROCESS AND FINISHED GOODS | 9,902 | 9,278 |
| RAW MATERIALS AND SUPPLIES | 7,631 | 8,269 |
| DEFERRED TAXES | 2,414 | 2,857 |
| OTHER CURRENT ASSETS | 6,407 | 6,582 |
| TOTAL CURRENT ASSETS | 82,276 | 84,387 |
| INVESTMENTS IN ASSOCIATED COMPANIES, |  |  |
| AT EQUITY | 9,992 | 6,224 |
| PROPERTY, PLANT AND EQUIPMENT |  |  |
| LAND | 6,559 | 6,440 |
| BUILDINGS AND IMPROVEMENTS | 36,247 | 35,590 |
| MACHINERY AND EQUIPMENT | 64,115 | 63,066 |
| CONSTRUCTION IN PROGRESS | 3,581 | 1,980 |
|  | 110,502 | 107, 076 |
| LESS ACCUMULATED DEPRECIATION | 52,961 | 50,525 |
|  | 57,541 | 56,551 |
| EXCESS OF COST OVER NET ASSETS |  |  |
| OF ACQUIRED COMPANIES, NET | 14,373 | 14,472 |
| DEFERRED TAXES | 4,792 | 4,788 |
| OTHER NONCURRENT ASSETS | 4, 019 | 4,563 |
|  | 23,184 | 23,823 |
|  | \$172,993 | \$170,985 |

* CONDENSED FROM AUDITED FINANCIAL STATEMENTS.

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QUAKER CHEMICAL CORPORATION
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## CONSOLIDATED BALANCE SHEET

| $\begin{gathered} \text { MARCH } 31 \\ 1994 \end{gathered}$ | $\begin{gathered} \text { DEC 31, } \\ 1993 \end{gathered}$ |
| :---: | :---: |
| (UNAUDITED) |  |

LIABILITIES AND SHAREHOLDERS' EQUITY


* CONDENSED FROM AUDITED FINANCIAL STATEMENTS.

\left.|  | UNAUDITED |  |
| :--- | :---: | :---: |
| (DOLLARS IN THOUSANDS |  |  |
| EXCEPT PER SHARE FIGURES) |  |  |$\right)$

## QUAKER CHEMICAL CORPORATION

CONSOLIDATED STATEMENT OF CASH FLOWS

## FOR THE PERIOD ENDED MARCH 31,

CASH FLOWS FROM OPERATING ACTIVITIES

CASH FLOWS FROM INVESTING ACTIVITIES SHORT-TERM INVESTMENTS DIVIDENDS FROM ASSOCIATED COMPANIES INVESTMENT IN ASSOCIATED COMPANY PURCHASE OF PROPERTY, PLANT AND EQUIPMENT OTHER

NET CASH USED IN INVESTING ACTIVITIES

CASH FLOWS FROM FINANCING ACTIVITIES SHORT-TERM DEBT INCURRED
CAPITAL LEASE INCURRED
REPAYMENT OF SHORT-TERM DEBT
REPAYMENT OF LONG-TERM DEBT
REPAYMENT OF CAPITAL LEASE
DIVIDENDS PAID
TREASURY STOCK ISSUED
OTHER

NET CASH PROVIDED FROM FINANCING ACTIVITIES

EFFECT OF EXCHANGE RATE CHANGES ON CASH

NET (DECREASE) INCREASE IN CASH AND
CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS AT
BEGINNING OF PERIOD

END OF PERIOD

CASH PAID FOR:
INCOME TAXES
INTEREST

19,293 24,373
\$ $(1,105) \quad \$ \quad 2,681$

1,000 (471)
$551 \quad 277$
$(3,319)$
$(2,147) \quad(1,373)$
$47 \quad 72$
$(3,868) \quad(1,495)$
$4,000 \quad 1,500$ 879
(49) (434)
$(1,667)$
(101) (610)
$(1,433) \quad(1,379)$
256233
(3) 93

1,003 282

31
(178)
$(3,939) \quad 1,290$

\$ 1, 264 \$ 1, 237

UNAUDITED
(DOLLARS IN THOUSANDS)

19941993
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The working capital ratio at March 31, 1994 was 1.9 to 1 as compared to 2.0 to 1 at December 31, 1993, reflecting the continuation of an adequate level of liquidity necessary to support operations. The company's net cash position (cash and cash equivalents plus short-term investments less short-term borrowings and current portion of long-term debt and capital lease) declined $\$ 9.0$ million during the quarter. This was due primarily to a cash investment of approximately $\$ 3.3$ million in a joint venture and increased short-term borrowings in the U.S. associated with (i) seasonal cash needs, (ii) the replacement of maturing long-term obligations with short-term debt, and (iii) increases in non-cash (primarily accounts receivable) working capital. Working capital decreased $\$ 2.7$ million during the quarter mainly as a result of the aforementioned reduction in net cash.

During March, 1994, the company entered into an agreement for the creation of the above-noted joint venture with Fluid Recycling Services Company which is expected to enhance the Total Fluid Management (TFM) capabilities of the company. In addition to the initial contribution, additional investments are expected over the next few years based on the growth of the venture.

## Comparison of First Quarter 1994 with First Quarter 1993

Consolidated net sales for the first quarter of 1994 decreased $\$ 3.3$ million (7\%) while income from operations decreased $\$ .1$ million (2\%) when compared to the first quarter of 1993. The decrease in sales was due to a $3 \%$ decline in volume; a $2 \%$ reduction associated with currency translation; and declines of $1 \%$ each from price and product mix, and the net result of acquisitions and divestitures. The decrease in the volume for the quarter was mainly a result of a reduction in orders shipped to the People's Republic of China (PRC) as that country worked down an earlier inventory buildup; the European recession's impact on customer production levels, particularly in the steel and automotive markets of Southern Europe; and the adverse effect of the continued slump in the aircraft and aerospace industry. Shipments to the PRC are expected to resume in the second quarter, hopefully, under a more consistent order pattern. The company continues to be challenged with pricing pressures in key markets and increased customer efficiencies in the usage of chemical products. While operating conditions in the United States appear healthy, uncertainty exists as to whether or not the current pace of industrial activity can continue given the Federal Reserve Board's recent actions to restrain inflation. In Europe, though there have been modest signs of improvement in some of our markets, it is difficult to predict the timing of an overall recovery.

Operating margins as a percentage of sales were comparable to first quarter 1993 as improved sales mix, lower raw material costs, and cost savings associated with the company's 1993 repositioning program offset the negative leverage effect of fixed costs on reduced sales volume. The after-tax financial benefit generated in the first quarter 1994 from the 1993 repositioning program was approximately $\$ .05$ per share. Interest income declined mainly as a result of lower cash holdings by the company. The effective tax rate in the first quarter of 1994 increased slightly versus first quarter 1993 primarily as a result of foreign taxes on earnings at rates different than the U.S. federal tax rates. The decrease in equity in net income from associated companies was primarily due to lower earnings from the company's Japanese affiliate which is being hampered by sluggish demand in the Japanese steel industry. The negative influence of currency translation on first quarter 1994 net income was \$.01 per share.

## PART II. OTHER INFORMATION

Items 1-5 are inapplicable and have been omitted.
Item 6. Exhibits and Reports on Form 8-K.
(a) Exhibits.

None.
(b) Reports on Form 8-K.

No report on Form 8-K was filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

QUAKER CHEMICAL CORPORATION
(registrant)

## JOSEPH F. SPANIER

Joseph F. Spanier, officer duly authorized to sign this report, Corporate Controller and Principal Financial Officer

